



The university and its communities

**Presentation for the IMHE/OECD
conference track on “values, ethics,
governance and internal management.”**

Paris, 12 September 2006

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“First order engagement”

- “being there”
- graduates
- civil society
- treasures



“Second order engagement”

- partnerships
- “stakeholders”
- stewardship
- governance
- the public interest
- public confidence



“Third order engagement”

- academic citizenship
- membership
- strategic choices



Academic membership: the “deal”

- Honesty (inc. scientific procedure)
- Reciprocity
- Manners
- Self-motivation
- Discipline
- Respect for the environment
- Collective agreement



“A hippocratic oath for the academic profession?”

- o Bentham
- o Kant
- o McIntyre/Macfarlane



Macfarlane's "virtues"

- respectfulness
- sensitivity
- pride
- courage
- fairness
- openness
- restraint
- collegiality.



HE: the ten commandments

- *Strive to tell the truth.*
- *Take care in establishing the truth.*
- *Be fair.*
- *Always be ready to explain.*
- *Do no harm.*
- *Keep your promises.*
- *Sustain the community.*
- *Guard your treasure.*
- *Never be satisfied.*



Three “value domains”

- Knowledge creation and use
- Relationships within the academy
- The academy and its host society