

Steve Egan HEFCE

# **Real Trust** & Politics

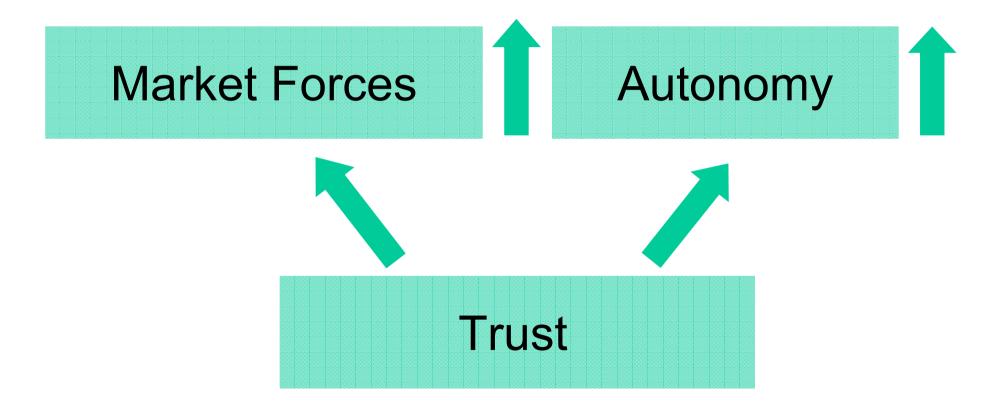
Values and Ethics: Managing Challenges and Realities IMHE General Conference, 11-13 September 2006, Paris, France



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#### Key Trends







'It was once the role of government to provide for the purposes of universities; it is now the role of universities to provide for the purposes of government'





Sources of Trust

- Reputation/brand
- Validated information
- Regulation





Education White Paper 2003 The Future of Higher Education

- Tuition fees
- Increased market forces
- Increased autonomy
- Reduced regulation





## **English Solution**

- Rely on self regulation
- Governance code
- Reduce special funding-increase formula
- Report by exception
- Support strategy





## Result

- 25% reduction in burden
- Decreasing financial failures
- High market confidence
- Increasingly entrepreneurial HE sector





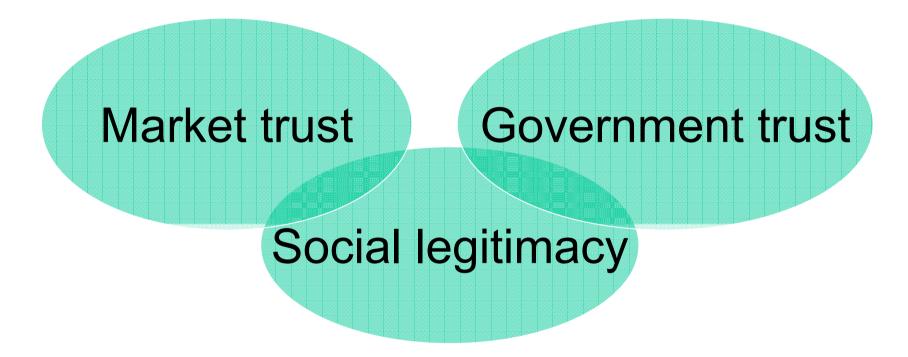
### Risks

- Increasing competition
- Demographics
- Government fiscal pressures
- Over planning





Keys to Autonomy

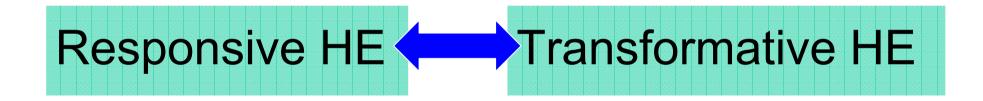


### VALIDATED SELF REGULATION





Result







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