

Last update: Oct 2023

### Contract awards

For procurement contracts exceeding €150 000, the following information is published on the OECD website: the title, the nature and subject of the contract, the commencement and end dates of the contract, the name and locality of the supplier or service provider and, unless otherwise decided in exceptional cases, the amount of the contract. For procurement contracts not exceeding €150 000, such information about the contractor may be disclosed or published on a case by case basis.

| Subject   | Contractor/Country (Head office) | Commencement date of the contract | Total duration of the contract | Total Amount €<br>(From January 2020) |
|---|----------------------------------|-----------------------------------|--------------------------------|---------------------------------------|
| FOR A NEXT-GENERATION ONLINE PUBLISHING PLATFORM TO HOST THE OECD'S ILIBRARY  | INGENTA UK LTD - UNITED KINGDOM  | August 2016                       | July 2022                      |                                       |
| GSM TÉLÉPHONE ET SMARTPHONE, SERVICES DE VOIX ET DONNÉES  | ORANGE - FRANCE                  | October 2017                      | October 2022                   |                                       |
| LICENCES, HÉBERGEMENT ET MAINTENANCE RELATIFS AUX SERVICES OECD-TV  | EMPREINTE MULTIMEDIA - FRANCE    | December 2017                     | December 2022                  |                                       |
| SOLUTIONS AND SERVICES FOR BIG DATA DESIGN, COLLECTION, PROCESSING AND ANALYSIS   | SAS INSTITUTE - FRANCE           | December 2017                     | November 2022                  |                                       |
| CONSULTING INFRASTRUCTURE IT  | EMPREINTE - FRANCE               | September 2019                    | September 2022                 |                                       |
| DEVELOPMENT AND IMPLEMENTATION OF THE 2ND CYCLE OF THE PROGRAMME FOR THE INTERNATIONAL ASSESSMENT OF ADULT COMPETENCIES (PIAAC) | ETS - USA                        | April 2018                        | November 2023                  |                                       |
| HRM application services  | CORNERSTONE - UNITED KINGDOM     | July 2018                         | July 2023                      |                                       |

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| SOLUTIONS AND SERVICES FOR (BIG) DATA DESIGN, COLLECTION, PROCESSING AND ANALYSIS | QUANTOS - GREECE                  | May 2019       | May 2022      |  |
|   | PROBAYES – FRANCE                 | May 2019       | May 2022      |  |
|   | R4IO – GERMANY                    | July 2019      | July 2022     |  |
|   | TABLEAU - IRELAND                 | December 2019  | December 2024 |  |
|   | RITME INFORMATIQUE - FRANCE       | December 2019  | December 2022 |  |
| PISA 2021   | ETS - USA                         | October 2018   | October 2024  |  |
|   | ACT CITO - USA                    | September 2018 | December 2023 |  |
|   | WESTAT - USA                      | November 2018  | November 2025 |  |
|   | CAPSTAN SPRL - BELGIUM            | August 2018    | February 2024 |  |
|   | CAPSTAN SPRL - BELGIUM            | January 2019   | December 2022 |  |
|   | ACER - AUSTRALIA                  | January 2019   | June 2023     |  |
| EXTERNAL AUDITOR OECD   | NIK SUPREME AUDIT OFFICE - POLAND | October 2018   | October 2024  |  |
| MULTI-TECHNICAL MAINTENANCE SERVICES FOR THE OECD BUILDINGS                       | EUROGEM - FRANCE                  | November 2018  | November 2021 |  |
| SUPERVISION ET ADMINISTRATION DES SYSTÈMES SAP                                    | DELAWARE CONSULTING - FRANCE      | November 2018  | November 2023 |  |
| OECD SERVERS, STORAGE AND ASSOCIATED SERVICES                                     | AXIANS - FRANCE                   | November 2018  | November 2023 |  |

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| NETWORK MAINTENANCE, EQUIPMENT, SERVICES AND APPLIANCES  | NOMIOS - FRANCE   | November 2018 | November 2023  |  |
|  | BRITISH TELECOM - FRANCE  | December 2018 | December 2023  |  |
| OFFICE FURNITURE SUPPLY - LOT 1: WORKSTATION   | KINNARPS - FRANCE   | December 2018 | December 2023  |  |
| MAINTENANCE OF THE TAXONOMY/ONTOLOGY LINKED DATA APPLICATIONS  | TOPQUADRANT - USA   | January 2019  | January 2024   |  |
| MULTIMEDIA EQUIPMENT AND SERVICES  | SAS CAP VISIO - FRANCE  | February 2019 | February 2024  |  |
| PISA 2021 – STAGE 1<br>CORE A: DESIGN, DEVELOPMENT & IMPLEMENTATION<br><br>CORE C: SAMPLING<br><br>CORE B2 FRAMEWORK DEVELOPMENT FOR THE BACKGROUND QUESTIONNAIRES | ETS - USA   | February 2019 | September 2023 |  |
|  | WESTAT - USA  | February 2019 | September 2023 |  |
|  | ETS - USA   | July 2018     | July 2024      |  |
| ADMINISTRATION OF THE REMUNERATIONS AND PENSIONS OF MULTIPLE INTERNATIONAL ORGANISATIONS   | SOPRA HR SOFTWARE - FRANCE  | January 2018  | December 2022  |  |
| CAFETERIA AND CATERING SERVICES FOR THE IEA  | SAINT-CONDÉ - FRANCE  | April 2019    | April 2022     |  |
| ELECTRICITY SUPPLY   | EBM - ENERGIE FRANCE - FRANCE   | May 2019      | April 2022     |  |
| DEVELOPMENT OF E-LEARNING MODULES ON VARIOUS INTERNATIONAL TAX RELATED TOPICS  | FUNDACIÓN CENTRO DE EDUCACIÓN A DISTANCIA PARA EL DESARROLLO ECONÓMICO Y TECNOLÓGICO (CEDDET) - SPAIN | May 2019      | May 2022       |  |

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|   | BIT MEDIA E-SOLUTIONS GMBH - GERMANY                 | April 2019    | April 2022    |            |
|   | INFORMATION MULTIMEDIA COMMUNICATION (IMC) - GERMANY | May 2019      | May 2022      |            |
| MAINTENANCE OF THE OECD'S SEMANTIC ENVIRONMENT  | EXPERT SYSTEM SA - FRANCE                            | January 2019  | December 2023 |            |
| IMPLEMENTATION OF AN IT SPACE PLANNING SOLUTION   | AREMIS - FRANCE                                      | January 2019  | December 2023 |            |
| CONSULTANCY SERVICES LINK TO THE THERMODYNAMICS OF ADVANCED FUEL – INTERNATIONAL DATABASE (TAF – ID) PHASE II PROJECT | LINA KJELLQVIST - SWEDEN                             | June 2019     | June 2022     |            |
| DESIGN AND DELIVERY OF LEADERSHIP DEVELOPMENT PROGRAMMES  | WHARTON SCHOOL - USA                                 | June 2019     | June 2022     |            |
|   | LONDON BUSINESS SCHOOL - UNITED KINGDOM              | February 2020 | February 2023 | 594.720,00 |
| PRESTATIONS DE COURTAGE ET D'ASSURANCE  | VERSPIEREN - FRANCE                                  | July 2019     | June 2022     |            |
| TO PLAN AND FACILITATE CO-CREATION WORKSHOPS AND PRODUCE VISUALISATION OUTPUTS  | MATTER SOLUTIONS LTD - UNITED KINGDOM                | July 2019     | June 2022     |            |
|   | EDA - ENTERPRISE DESIGN ASSOCIATES - GERMANY         | June 2019     | June 2022     |            |
|   | IMPLEMENT CONSULTING GROUP P/S – DENMARK             | June 2019     | June 2022     |            |
|   | HOFFMANN CONSULTING GMBH - GERMANY                   | May 2019      | May 2022      |            |
|   | YOUMEO - FRANCE                                      | May 2019      | May 2022      |            |

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| PROFESSIONAL SERVICES AND TOOLS IN SUPPORT OF TRACKING AND MEASURING THE IMPACT OF THE ORGANISATION'S WORK.                    | ACCELERATION EMARKETING LIMITED UNITED KINGDOM<br><br>CLARABRIDGE, INC. - USA            | July 2019<br><br>April 2019                           | July 2022<br><br>April 2022                           |  |
| RENEWAL OF PRINTERS AND REPROGRAPHIC MACHINES  | XEROX - USA  | July 2019   | July 2024   |  |
| FOURNITURE DES CONSOMMABLES À L'EXCLUSION DU PAPIER POUR LES ANCIENNES IMPRIMANTES DE L'OCDE ET DE L'AIE QUI SERONT CONSERVÉES | OSILOG - FRANCE  | July 2019   | July 2022   |  |
| ICT SERVICES ON INFORMATION SECURITY THREAT TO UN AND OTHER NOT-FOR-PROFIT ORGANISATIONS                                       | UNICC - INTERNATIONAL COMPUTING CENTER - SWITZERLAND                                     | July 2019   | July 2022   |  |
| SUPPLY OF PAPER FOR THE OECD   | TORRASPAPEL MALMENAYDE - FRANCE<br><br>INAPA - FRANCE                                    | July 2019<br><br>August 2019                          | July 2022<br><br>July 2022                            |  |
| FRAMEWORK CONTRACT FOR HIGH VOLTAGE / LOW VOLTAGE WORKS  | EIFFAGE ENERGIE SYSTEMES - FRANCE  | August 2019   | August 2022   |  |
| MICROSOFT LICENCE PURCHASE   | MICROSOFT - USA  | June 2019   | June 2022   |  |
| AUDIOVISUAL EQUIPMENT  | ADDEX - FRANCE<br><br>CTM GROUP – FRANCE<br><br>VIDELIO – FRANCE<br><br>EV CORP – FRANCE | July 2019<br><br>September 2019<br><br>September 2019 | July 2022<br><br>September 2022<br><br>September 2022 |  |

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|  |                                     | September 2019 | September 2022 |            |
| DIGITAL WORKPLACE PLATFORM DEVELOPMENT AND MAINTENANCE                         | DIGIWIN - FRANCE                    | September 2019 | September 2022 |            |
|  | WISEN - FRANCE                      | September 2019 | September 2022 |            |
|  | KLEE CONSEIL & INTÉGRATION - FRANCE | October 2019   | October 2022   |            |
| ALTERNATIVE AND SPECIFIC CATERING SERVICES                                     | DALLOYAU - FRANCE                   | September 2019 | September 2022 |            |
|  | AUTOUR DES SAVEURS - FRANCE         | September 2019 | September 2022 |            |
|  | FLEUR DE METS - FRANCE              | September 2019 | September 2022 |            |
| FRAMEWORK CONTRACT FOR HIGH VOLTAGE / LOW VOLTAGE WORKS                        | AMICA - FRANCE                      | September 2019 | September 2022 |            |
|  | BD COM - FRANCE                     | September 2019 | September 2022 |            |
|  | XR SYSTEMS - FRANCE                 | September 2019 | September 2022 |            |
| WEBCASTING SERVICES  | STREAMAKACI - FRANCE                | October 2019   | October 2022   |            |
| ASSURANCE - MULTIRISQUE  | VERSPIEREN - ZURICH - FRANCE        | July 2019      | June 2022      | 293.076,00 |
| MAINTENANCE, SUPPORT OF THE VERITAS NETBACKUP SOFTWARE AND ASSOCIATED SERVICES | ANTEMETA - FRANCE                   | January 2020   | December 2022  | 230.000,00 |
| BUILDING MANAGEMENT  | PIERRE WEILER ARCHITECTE - FRANCE   | October 2019   | October 2022   |            |
|  | EPPY CFP - FRANCE                   | October 2019   | October 2022   |            |
|  | COLLIERS INTERNATIONAL - FRANCE     | November 2019  | November 2022  |            |
|  | NEXITY CONTRACTANT GENERAL - FRANCE |                |                |            |

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|  |   | February 2020 | February 2023 | 400.000,00   |
| FIXED ASSET MANAGEMENT   | BUSINESS AT WORK - FRANCE                   | November 2019 | November 2024 |              |
| CONSULTING AND RESEARCH SERVICES RELATING TO THE OECD ONGOING DIGITAL STRATEGY IMPLEMENTATION  | CAPGEMINI CONSULTING - FRANCE               | November 2019 | November 2022 |              |
| SUBSCRIPTION TO SCIENCEDIRECT IN THE FRAMEWORK OF THE COUPERIN CONSORTIUM  | ABES - FRANCE                               | January 2019  | December 2022 |              |
| WORKS – DRY COOLER   | CLIMAT SYSTEMS - FRANCE                     | December 2019 | November 2021 |              |
| MAINTENANCE OF CATERING EQUIPMENT  | S.A.S. MODERN RESTAURATION GESTION – FRANCE | December 2019 | November 2022 |              |
| MAINTENANCE DES ÉQUIPEMENTS DE SÛRETÉ  | SEMERU - FRANCE                             | December 2019 | December 2022 |              |
| HYPERVSION: CENTRALIZED MANAGEMENT INTERFACE FOR FIRE SAFETY SYSTEMS   | ENTELEC CONTROL SYSTEMS - BELGIUM           | December 2019 | December 2024 |              |
| PRESTATIONS HUMAINES DE SÉCURITÉ ET DE SÛRETÉ<br>LOT 3 - PRESTATIONS PERMANENTES ET PONCTUELLES DE SÉCURITÉ INCENDIE ET D'ASSISTANCE À PERSONNES                               | DPSA - FRANCE                               | January 2020  | December 2022 | 2.400.000,00 |
| LOT 1 : PRESTATIONS PERMANENTES ET PONCTUELLES DE SÛRETÉ AU SIÈGE DE L'OCDE ET SES ANNEXES<br>AND<br>LOT 2 : PRESTATIONS PERMANENTES ET PONCTUELLES DE SÛRETÉ DU SITE DE L'AIE | CESG - FRANCE                               | January 2020  | December 2022 | 3.800.000,00 |

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| IMPLEMENTATION OF THE OECD DIGITAL TRANSFORMATION                                    | DXC TECHNOLOGY – FRANCE   | December 2019 | December 2022 |               |
|  | HPE (HEWLETT PACKARD ENTERPRISE) – USA                                  | December 2019 | December 2022 |               |
|  | GARTNER FRANCE – FRANCE   | January 2020  | January 2023  | 1.000.000,00  |
|  | ERNST & YOUNG ADVISORY - FRANCE   | January 2020  | January 2023  | 725.000,00    |
| END USER SUPPORT SERVICES  | HELPLINE – FRANCE   | January 2020  | December 2025 | 10.000.000,00 |
|  | CAPGEMINI TECHNOLOGY SERVICES – FRANCE                                  | March 2020    | March 2025    | 1.000.000,00  |
|  | DEODIS – FRANCE   | November 2020 | November 2025 | 1.200.000,00  |
|  | CAPGEMINI TECHNOLOGY SERVICES - FRANCE                                  | January 2021  | January 2026  | 1.200.000,00  |
| MASS CATERING SERVICES   | SERENEST - FRANCE   | December 2019 | December 2024 |               |
| FRAMEWORKS CONTRACT – WORKS – HVAC & PLUMBING  | CLEAM - FRANCE  | December 2019 | December 2022 |               |
| SUPPLY OF ECONOMIC AND FINANCIAL DATA  | BUREAU VAN DIJK / MOODYS – USA  | December 2019 | December 2024 |               |
|  | FACTSET - FRANCE  | November 2019 | October 2024  |               |
| ENERGY ANALYSIS, DATA AND MODELLING CONSISTENCY                                      | DAVID WILKINSON - NEW ZEALAND   | December 2019 | December 2022 |               |
|  | UNIVERSIDAD PONTIFICIA COMILLAS - SPAIN                                 | October 2020  | October 2023  | 167.400,00    |
| INTERNATIONAL SURVEY ON OUTCOMES AND EXPERIENCES OF PATIENTS WITH CHRONIC CONDITIONS | NIVEL - NETHERLANDS INSITUTE FOR HEALTH SERVICES RESEARCH – NETHERLANDS | January 2020  | January 2025  | 3.684.427,23  |
| SURVEY PROVIDER FOR 2020 RISKS THAT MATTER SURVEY                                    | RESPONDI LIMITED - UNITED KINGDOM                                       | January 2020  | January 2024  | 300.000,00    |



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| CORE 2 (SCIENCE FRAMEWORK) TO THE NINTH CYCLE OF PISA, PISA 2024  | OXFORD UNIVERSITY PRESS (OUP) - UNITED KINGDOM | January 2020  | December 2023 | 249.126,00   |
| MAIL SORTING, TRANSPORT AND PAPER DELIVERY IN OECD OFFICES  | JEP - FRANCE                                   | February 2020 | February 2023 | 850.000,00   |
| FRAMEWORKS CONTRACT – PARTITION & FALSE CEILING   | ALSEA - FRANCE                                 | March 2020    | March 2023    | 500.000,00   |
|   | CERENN - FRANCE                                | June 2020     | June 2023     | 390.000,00   |
| DESIGN AND DELIVERY OF LEARNING PROGRAMMES SOLUTIONS  | EUROPE CONSULTANCY - BELGIUM                   | April 2020    | March 2023    | 198.000,00   |
|   | KATHLEEN CONNORS BOUCHAUD - USA                | April 2020    | March 2023    | 286.875,00   |
|   |  | April 2020    | April 2023    | 193.725,00   |
|   | EUROBOGEN – FRANCE                             | April 2020    | April 2023    | 154.125,00   |
|   | ACTIVE TRANSITION CONSULTANCY - BELGIUM        |               |               |              |
| PENSION FUNDS PERFORMANCE CALCULATION   | AON - FRANCE                                   | June 2020     | May 2023      | 273.800,00   |
| FRAMEWORKS CONTRACT – WORKS – HVAC & PLUMBING   | DERICHEBOURG ENERGIE - FRANCE                  | February 2020 | February 2023 | 1.450.000,00 |
| SERVICE PROVIDERS FOR THE IMPLEMENTATION OF THE MULTILATERAL ORGANISATION PERFORMANCE ASSESSMENT NETWORK (MOPAN) ASSESSMENTS AND ANALYTICAL STUDIES | INOMER - FRANCE                                | April 2020    | March 2026    | 772.000,00   |
|   |  | April 2020    | April 2026    | 826.200,00   |
|   | NORDIC CONSULTING - DANEMARK                   | May 2020      | May 2026      | 4.000.000,00 |
|   | IOD PARK - UNITED KINGDOM                      | May 2020      | May 2026      | 1.927.600,00 |
|   | AGULHAS - UNITED KINGDOM                       | April 2020    | April 2026    | 2.809.360,00 |
|   | UNIVERSALIA – CANADA                           | May 2020      | May 2026      | 2.660.156,00 |
|   | CENTENNIAL – USA                               |               |               |              |

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|  | ERNST AND YOUNG ADVISORY - FRANCE                    | October 2020   | October 2026   | 2.802.950,00 |
| PRODUCTION OF ANNUAL TRANSPORT LICENCES  | IN CONTINU ET SERVICES SAS - FRANCE                  | June 2020      | June 2023      | 250.000,00   |
| IEA BUILDINGS AND COOLING<br>COOLING DATA AND ANALYSIS<br>BUILDINGS DATA AND ANALYSIS<br>ENERGY EFFICIENCY CAPACITY<br>BUILDING IMPLEMENTATION SUPPORT<br><br>COMMUNICATION AND OUTREACH | EREDA - FRANCE                                       | May 2020       | April 2024     | 420.000,00   |
|  | BUILDINGS PERFORMANCE INSTITUTE (BPIE) – BELGIUM     | June 2020      | June 2024      | 451.656,00   |
|  | MITSIDI SERVICOS E PROJETOS LTDA - BRAZIL            | September 2020 | September 2024 | 586.420,00   |
| TRAVAUX DE MAINTENANCE, RÉPARATION ET REMPLACEMENT DES CLOISONS AMOVIBLES DU CENTRE DE CONFÉRENCES DE LA MUETTE  | ALGAFLEX - FRANCE                                    | June 2020      | June 2023      | 270.000,00   |
| FOR IN-DEPTH COUNTRY REVIEW MISSIONS   | TERESA MALYSHEV- USA                                 | June 2020      | June 2023      | 220.000,00   |
| SUBSCRIPTION FOR THE PROVISION OF SOCIAL MEDIA RECRUITMENT SERVICES  | LINKEDIN - IRELAND                                   | June 2020      | June 2023      | 247.322,00   |
| OFFICE SUPPLIES, BOTTLES AND CUP   | LYRECO - FRANCE                                      | June 2020      | May 2023       | 420.000,00   |
| NEW COMMERCIAL LEASE AGREEMENT WITH SCI FEDERIMMO IN THE CARRÉ SUFFREN BUILDING, LOCATED AT 31-35 RUE DE LA FÉDÉRATION, 75015 PARIS  | COVIVIO FEDEROMO - FRANCE                            | June 2020      | May 2029       | 7.500.000,00 |
| ASSESSMENT CENTRE SERVICES AND COACHING SERVICE  | PRICEWATERHOUSECOOPERS ENTERPRISE ADVISORY – BELGIUM | July 2020      | July 2023      | 600.000,00   |
|  | MORGAN PHILIPS HUDSON - FRANCE                       | August 2020    | August 2023    | 600.000,00   |
|  | CUBIKS FRANCE SAS - FRANCE                           | November 2020  | November 2023  | 600.000,00   |
|  | PEOPLE SMART - FRANCE                                |                |                |              |

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|  |   | September 2020 | September 2023 | 600.000,00   |
| EXTERNAL CONSULTANT FOR THE IMPLEMENTATION OF THE OECD ANTI-CORRUPTION ISTANBUL ACTION PLAN MONITORING   | DMYTRO KOLTYAR - UKRAINE  | July 2020      | July 2025      | 408.000,00   |
| OUTSOURCING OF THE STORAGE, MANAGEMENT AND SUPPORT OF OECD ARCHIVES NEEDS  | PRO ARCHIVES SYSTEMES – FRANCE  | August 2020    | August 2026    | 600.000,00   |
|  | XELIANS DIGITAL - FRANCE  | December 2021  | December 2027  | 1.000.000,00 |
| PERFORMANCE OF SERVICES RELATING TO THE OECD'S US TAX REIMBURSEMENT PROGRAM  | HILLIARD GMBH, DBA USTAXCLAIMS.COM - AUTRICHE   | December 2020  | November 2024  | 200.000,00   |
| SERVICES FOR THE QSARTOOLBOX - SUPPORT THE OECD QSAR PROJECT BY DEVELOPING AND INTEGRATING TOOLS INTO THE QSAR TOOLBOX AS WELL AS THE DEVELOPMENT OF SUPPORTING TRAINING MATERIAL FOR THE USE OF THE QSARTOOLBOX | PROF. DR. ASSEN ZLATAROV UNIVERSITY ACTING ON BEHALF OF THE LABORATORY OF MATHEMATICAL CHEMISTRY (LMC) - BULGARIA | August 2020    | August 2025    | 450.000,00   |
| OECD PUBLISHING SALES REPRESENTATIVE   | KELVIN POH TZE-MING - SINGAPORE   | July 2020      | July 2023      | 400.000,00   |
| AUDIOVISUAL SERVICES   | VLS - FRANCE  | September 2020 | September 2023 | 600.000,00   |
|  | MATCH EVENT - FRANCE  | September 2020 | September 2023 | 600.000,00   |
|  | DIGITAL VISION - FRANCE   | October 2020   | October 2023   | 1.200.000,00 |
|  | VIDELIO EVENTS - FRANCE   | October 2020   | October 2023   | 1.935.000,00 |
| OECD GLOBAL TEACHING   | KALTURA - USA   | September 2020 | September 2025 | 600.000,00   |
| GLOBAL EXECUTIVE SEARCH  | SRI EXECUTIVE SEARCH- IRELAND   | September 2020 | September 2023 | 720.000,00   |
|  | MERCURI URVAL GROUP - SWEDEN  |                |                |              |

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|   | IRG ADVISORS LLP - UNITED KINGDOM                              | October 2020   | October 2023   | 720.000,00   |
|   | KORN FERRY (DE) GMBH - DEUTSCHLAND                             | November 2020  | November 2023  | 720.000,00   |
|   |  | March 2021     | March 2024     | 720.000,00   |
| BUILDING MANAGEMENT   | NEXITY CONTRACTANT GENERAL - FRANCE                            | February 2020  | February 2023  | 400.000,00   |
| PROFESSIONAL SERVICES AND TOOLS IN SUPPORT OF MONITORING THE IMPACT AND EVALUATION OF THE ORGANISATION'S WORK | 55 SAS - FRANCE  | October 2020   | October 2024   | 300.000,00   |
|   | M&C SAATCHI WORLD SERVICES LLP - UNITED KINGDOM                | January 2021   | January 2025   | 250.000,00   |
|   | CISION – FRANCE  | July 2021      | July 2025      | 200.000,00   |
|   | TALKWALKER S.À.R.L - GRAND DUCHÉ DU LUXEMBOURG                 | September 2021 | September 2025 | 300.000,00   |
|   | KLEAR - ISRAEL   | December 2021  | December 2025  | 200.000,00   |
| IMPLEMENTATION OF SURVEYS OF WILLINGNESS-TO-PAY TO AVOID NEGATIVE CHEMICALS-RELATED HEALTH EFFECTS (SWACHE)   | IPSOS N.V. - BELGIUM   | November 2020  | November 2024  | 300.000,00   |
| CONSULTANCY SERVICES TO SUPPORT THE OECD EXECUTIVE DIRECTORATE  | ORESYS - FRANCE  | November 2020  | November 2024  | 800.000,00   |
|   | INDRA SOLUCIONES TECNOLOGÍAS DE LA INFORMACIÓN, S.L.U. – SPAIN | November 2020  | November 2024  | 800.000,00   |
|   | BUYINGPEERS – FRANCE   | November 2020  | November 2024  | 500.000,00   |
|   | KLB GROUP - FRANCE   | December 2020  | December 2024  | 500.000,00   |
|   | DELOITTE CONSULTING LLP – FRANCE                               | January 2021   | January 2025   | 1.900.000,00 |
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|   | <p>INNOHA – FRANCE</p> <p>ACCENTURE – FRANCE</p> <p>GRANT THORNTON CONSEIL – FRANCE</p> <p>EY ADVISORY – FRANCE</p> <p>KPMG S.A. - FRANCE</p> | <p>January 2021</p> <p>April 2021</p> <p>May 2021</p> <p>July 2021</p> <p>July 2021</p> | <p>January 2025</p> <p>April 2025</p> <p>May 2025</p> <p>July 2025</p> <p>July 2025</p> |  |
| RENEWABLE ENERGY INTEGRATION ANALYSIS   | ENERGY EXEMPLAR LIMITED - UNITED KINGDOM  | November 2020   | November 2025   |  |
| REHABILITATION OF THE COVER OF FRANQUEVILLE BUILDING - (ZINC AND SOLAR PANELS)    | <p>TRAMBLAY COUVERTURE – FRANCE</p> <p>ANTOINE ECHAFAUDAGES – FRANCE</p> <p>CLIMASPHERE - FRANCE</p>  | <p>December 2020</p> <p>December 2020</p> <p>December 2020</p>                          | <p>December 2022</p> <p>December 2022</p> <p>December 2022</p>                          |  |
| DESIGN AND DELIVERY OF LEARNING PROGRAMMES SOLUTION                               | COURSERA - USA  | December 2020   | December 2023   |  |
| WORKS : RENEWAL OF 2 TUNNELS WATERPROOFING  | AMT - FRANCE  | January 2021  | January 2023  |  |
| FRAMEWORK CONTRACT: WOODWORK AND LAYOUT   | <p>MENUISERIE G.DUBOIS – FRANCE</p> <p>SEDIB – FRANCE</p> <p>PRODESIGN - FRANCE</p>   | <p>January 2021</p> <p>January 2021</p> <p>January 2021</p>                             | <p>January 2026</p> <p>January 2026</p> <p>January 2026</p>                             |  |
| FRAMEWORK CONTRACT: METALWORK - LOCKSMITHING - ALUMINUM JOINERY - SPECIAL GLAZING | <p>S3M – FRANCE</p> <p>LA FERMETURE MODERNE – FRANCE</p> <p>ATELIER FRANCIEN MIROITERIE METALLERIE – FRANCE</p>                               | <p>January 2021</p> <p>January 2021</p> <p>January 2021</p>                             | <p>January 2026</p> <p>January 2026</p> <p>January 2026</p>                             |  |

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| CHILDCARE FACILITIES IN PARIS AREA  | EVA NCIA SAS - FRANCE                    | August 2021   | August 2023    |  |
| CONTRACTOR FOR PROVIDING SUPPORT FOR THE FACILITATION OF INTERNATIONAL TEACHER FORUMS   | EDUCARE CO-OPERATIVE LIMITED - SINGAPORE | January 2025  | January 2025   |  |
| ADMINISTRATIVE ASSISTANT TO THE OECD MOSCOW OFFICE  | NATALIA VISHNEVSKAYA - RUSSIE            | January 2021  | December 2024  |  |
| HEAD THE OECD MOSCOW OFFICE   | SERGEI PONOMAREV - RUSSIE                | January 2021  | December 2024  |  |
| PROVIDING SUPPORT FOR THE FACILITATION OF THE INTERNATIONAL TEACHER FORUM   | TEACH FOR ALL - USA                      | February 2021 | February 2025  |  |
| PROVIDING SUPPORT FOR THE ASSESSMENT OF THE ROLE OF GREEN BONDS IN THE COUNTRIES OF EASTERN EUROPE, CAUCASUS AND CENTRAL ASIA | GFA CONSULTING GROUP - GERMANY           | Mars 2021     | September 2023 |  |
| SUPPLY OF HARDWARE  | FOUSSIER - FRANCE                        | March 2021    | March 2025     |  |
|   | LEGALLAIS – FRANCE                       | April 2021    | April 2025     |  |
| MAINTENANCE OF GARDEN AREAS   | SAS TERIDEAL-MABILLON - FRANCE           | March 2021    | March 2025     |  |
| CONSULTANCY SERVICES TO SUPPORT CLEAN ENERGY TRANSITIONS  | ANA LEPURE – MEXIQUE                     | April 2021    | April 2025     |  |
|   | SIDDHARTH SINGH – INDIA                  | April 2021    | April 2025     |  |
|   | EVI WAHYUNINGSIH – INDONESIA             | May 2021      | May 2025       |  |
|   | PEGGY HARIWAN - INDONESIA                | June 2021     | May 2025       |  |
| STRUCTURAL WORK AND MASONRY   | PARIS OUEST CONSTRUCTION - FRANCE        | April 2021    | April 2026     |  |
|   | AMT - FRANCE                             | April 2021    | April 2026     |  |
| OFFICE FURNITURE  | KINNARPS – FRANCE                        | April 2021    | April 2025     |  |

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|  | HAWORTH – FRANCE                     | April 2021   | April 2025    |            |
|  | MODA - FRANCE                        | April 2021   | April 2025    |            |
| MAINTENANCE AND CONSULTING SERVICES OF THE PROGNOZ SOLUTION  | SMART ANALYTICS - USA                | April 2021   | April 2024    | 205.000,00 |
| PISA 2024 CORE 4 - INNOVATIVE DOMAIN: LEARNING IN THE DIGITAL WORLD  | ACER - AUSTRALIA                     | April 2021   | April 2027    |            |
| ITF SUMMITS CONFERENCE VENUE   | THE LEIPZIGER MESSE GMBH - GERMANY   | April 2021   | April 2022    |            |
| FRAMEWORK CONTRACT FOR OFFICE FURNITURE  | SILVERA - FRANCE                     | May 2021     | May 2025      |            |
| COURSE LEADERS FOR THE OECD INTERNATIONAL ACADEMY FOR TAX CRIME INVESTIGATION                                | JEFFREY TODD COOPER – USA            | May 2021     | May 2025      |            |
|  | JUERGEN LESKE – CANADA               | July 2021    | June 2025     |            |
|  | RALF OBERLE – GERMANY                | May 2021     | May 2025      |            |
|  | BRENDON NORMAN-ROSS - UNITED KINGDOM | May 2021     | May 2025      |            |
|  | CATAMOUNT HUNTSMAN – USA             | May 2021     | May 2025      |            |
|  | DAVID COWIE - UNITED KINGDOM         | July 2021    | June 2025     |            |
| MEDICAL COVERAGE: OECD MEDICAL AND SOCIAL SYSTEM (OMESYS)<br>LOT 1: INSURANCE OF MEDICAL AND SOCIAL BENEFITS | MALAKOFF-HUMANIS – FRANCE            | January 2021 | December 2025 |            |
|  |                                      | January 2021 | December 2025 |            |
| LOT 2: ADMINISTRATIVE MANAGEMENT OF HEALTH CARE REIMBURSEMENTS   | HENNER - FRANCE                      |              |               |            |

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| TECHNICALS CONTROLS   | SOCOTEC – FRANCE   | May 2021       | May 2025       |            |
|   | VERITAS EXPLOITATION - FRANCE  | May 2021       | May 2025       |            |
|   | APAVE - FRANCE   | May 2021       | May 2025       |            |
| IEA DIGITALISATION FOR ENERGY EFFICIENCY, DEMAND SIDE RESOURCES AND POWER SYSTEM MODERNISATION  | TRACTEBEL IMPACT BELGIUM S.A. – BELGIUM  | May 2021       | May 2025       |            |
|   | GUIDEHOUSE – UNITED KINGDOM  | December 2021  | December 2025  |            |
| FRAMEWORK CONTRACT FOR TECHNICAL DEVELOPMENT WORKS  | BOUYGUES E&S FM FRANCE – FRANCE  | May 2021       | May 2026       |            |
|   | STAPP – FRANCE   | September 2021 | September 2026 |            |
| CONTRACT FOR INTELLECTUAL SERVICES RELATIVE TO INFORMATION SYSTEMS FOR SOCIAL SERVICES AT THE REGIONAL AND NATIONAL LEVEL IN SPAIN AND FOR AN IMPROVED SYSTEM AT THE NATIONAL LEVEL | SOPRA STERIA ESPAÑA S.A - SPAIN  | June 2021      | April 2022     | 59.850,00  |
| FOURTH CYCLE OF THE OECD TEACHING AND LEARNING INTERNATIONAL SURVEY (TALIS 2024)  | STICHTING IEA SECRETAARIAT NEDERLAND (IEA) - THE NETHERLANDS                                       | June 2021      | May 2026       |            |
| MAINTENANCE OF FIRE SAFETY SYSTEMS  | SIEMENS - FRANCE   | June 2021      | June 2026      | 600.000,00 |
| EVENTS  | TEAMWORK – FRANCE  | June 2021      | June 2022      |            |
|   | DELEAGE EXPANSION – FRANCE   | June 2021      | June 2022      |            |
| LEGAL SERVICES: PRE-CONTENTIOUS AND CONTENTIOUS MATTERS AND DISPUTES (LOT 1) AND INTELLECTUAL PROPERTY MATTERS (LOT 2)  | SGIDE LOYRETTE NOUEL A.A.R.P.I - FRANCE  | June 2021      | June 2025      |            |
| CONTRACT FOR INTELLECTUAL SERVICES RELATIVE TO THE PROJECT "TACKLING GRANT FRAUD THROUGH CONTINUOUS SUPERVISION AND DATA-DRIVEN RISK ASSESSMENTS" - REFORM/IM2020/006 – SPAIN       | GTI GOVERNMENT TRANSPARENCY INSTITUTE LTD. (AKKI ÁTLÁTHATÓ KORMÁNYZÁS KUTATÓINTÉZET KFT) - HUNGARY | May 2021       | September 2021 | 18.000,00  |
| CONTRACT FOR INTELLECTUAL SERVICES RELATIVE TO THE PROJECT "BUILDING CIVIL SERVICE  | PUBLIC STRATEGY FOR SUSTAINABLE DEVELOPMENT (PS4SD) - BELGIUM                                      | June 2021      | October 2021   | 24.000,00  |



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| CAPACITY FOR SDG IMPLEMENTATION IN POLAND"  |  |                |               |              |
| CONTRACT FOR INTELLECTUAL SERVICES RELATIVE TO THE PROJECT "BUILDING CIVIL SERVICE CAPACITY FOR SDG IMPLEMENTATION IN POLAND  | ARTUR WIECZOREK - POLAND                                       | June 2021      | November 2021 | 17.100,00    |
| AIR POLLUTION AND EMISSIONS ANALYSIS AND MODELLING:<br>LOT 1 – MODELLING AIR POLLUTION AND ASSOCIATED HEALTH IMPACTS BASED ON WORLD ENERGY OUTLOOK (WEO) SCENARIOS<br><br>LOT 2 – MODELLING GHG EMISSIONS FROM AFOLU BASED ON WEO SCENARIOS | INTERNATIONAL INSTITUTE FOR APPLIED SYSTEMS ANALYSIS - AUSTRIA | June 2021      | June 2025     | 550.000,00   |
| PAINTING AND FLEXIBLE FLOOR COVERING  | AP2R – France  | July 2021      | July 2026     | 2.540.000,00 |
|   | SOFRAPEV – France  | July 2021      | July 2026     | 2.540.000,00 |
|   | PEINTISOL – France   | August 2021    | August 2026   | 2.540.000,00 |
| SOLUTIONS & SERVICES NUMÉRIQUES   | SISTEMI TERRITORIALI SRL – ITALE                               | September 2021 | August 2026   | 200.000,00   |
|   | PIALORSI SISTEMI SR – ITALE                                    |                |               | 200.000,00   |
|   | MASAO – FRANCE   |                |               | 412.500,00   |
|   | CYBERNETICA AS – ESTONIE                                       |                |               | 275.000,00   |
|   | BUDDYWEB – FRANCE  |                |               | 687.500,00   |
|   | BALIDEA CONSULTING & PROGRAMMING S.L. – ESPAGNE                |                |               | 200.000,00   |
|   | ADALTAS – FRANCE   |                |               |              |
|   | 9ELEMENTS GMBH – ALLEMAGNE                                     |                |               | 200.000,00   |
|   | GOFORE PLC – FINLANDE  |                |               | 385.500,00   |
| JAILBREAK - FRANCE  | 200.000,00   |                |               |              |

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|  | SARIEL - FRANCE                          |  |  | 200.000,00   |
|  | SFEIR – FRANCE                           |  |  | 200.000,00   |
|  | PANLOGIC LIMITED - UNITED KINGDOM        |  |  | 200.000,00   |
|  | R4IO – ALLEMAGNE                         |  |  | 605.000,00   |
|  | INFOCUBED – FRANCE                       |  |  | 357.500,00   |
|  | GININI - FRANCE                          |  |  | 6.523.000,00 |
|  | DOCAPOSTE SAS – FRANCE                   |  |  | 1.100.000,00 |
|  | FIDESIOS SAS – FRANCE                    |  |  | 1.100.000,00 |
|  | INDRA SOLUCIONES TECNOLOGIAS DE LA       |  |  | 1.237.500,00 |
|  | INFORMACION SLU – SPAIN                  |  |  | 1.485.000,00 |
|  | PI SERVICES – FRANCE                     |  |  |              |
|  | RED PELICANS – FRANCE                    |  |  | 1.100.000,00 |
|  | SADA INTELLIGENCE LTD – ISRAEL           |  |  | 3.140.500,00 |
|  | DATASCIENSTEST – FRANCE                  |  |  | 275.000,00   |
|  | AGILIS SA – GREECE                       |  |  | 275.000,00   |
|  | WEAREDOTS, SIA – LETTONIE                |  |  | 200.000,00   |
|  | DATAMETRIC – FRANCE                      |  |  | 200.000,00   |
|  | WAVESTONE – FRANCE                       |  |  | 302.500,00   |
|  | METADATA TECHNOLOGY LTD - UNITED KINGDOM |  |  | 467.500,00   |
|  | INTRASOFT INTERNATIONAL SA - LUXEMBOURG  |  |  | 275.000,00   |
|  | KNEXUS RESEARCH CORP – USA               |  |  | 200.000,00   |
|  | E-ZEST SOLUTIONS LTD. - UNITED KINGDOM   |  |  | 200.000,00   |
|  | EKKIDEN TECHNOLOGIES – FRANCE            |  |  | 200.000,00   |
|  | EMPREINTE MULTIMEDIA SAS                 |  |  | 715.000,00   |
|  | KEEPEEK – FRANCE                         |  |  | 1.155.000,00 |
|  | ARTIK CONSULTING – FRANCE                |  |  | 550.000,00   |
|  | APPSILON – POLAND                        |  |  | 200.000,00   |
|  | AMPLEXOR – FRANCE                        |  |  | 200.000,00   |
|  | SONDAGESPRO – FRANCE                     |  |  | 247.500,00   |
|  | INTRINSEC SECURITY – FRANCE              |  |  | 200.000,00   |
|  | AKTSIASELTS HELMES – ESTONIE             |  |  | 825.000,00   |
|  | 4D CONCEPTS – FRANCE                     |  |  | 9.416.000,00 |
|  | UNISYS – BELGIUM                         |  |  | 275.000,00   |
|  | HARMONIE TECHNOLOGY – FRANCE             |  |  | 467.500,00   |

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|  | CENSIO – FRANCE<br>NIJI SA – FRANCE<br>NEOS – FRANCE<br>KLEE GROUP SA – FRANCE<br>EPRESSPACK – FRANCE<br>AREA17 – FRANCE<br>DATAMATICS – FRANCE<br>MIRAI SOLUTIONS GMBH – SWITZERLAND<br>DELAWARE CONSULTING SAS – FRANCE<br>SOGETI – LUXEMBOURG<br>INSIGHT –FRANCE<br>SOFTWARE IMAGINATION AND VISION – ROMANIA<br>TATA CONSULTANCY SERVICES – FRANCE<br>DEVOTEAM G CLOUD – FRANCE<br>UNICC – SWITZERLAND<br>GLOBAL CERTIFICATION AND TRAINING LTD - UNITED KINGDOM<br>FABERNOVEL – FRANCE<br>ORANGE BUSINESS SERVICES – FRANCE<br>VISEO – FRANCE<br>ATOS LUXEMBOURG PSF S.A – LUXEMBOURG<br>APX INTEGRATION (AXIANS CLOUD BUILDER) – FRANCE<br>ZAPNITO LTD - UNITED KINGDOM |                |                | 440.000,00<br>1.320.000,00<br>200.000,00<br>467.500,00<br>200.000,00<br>330.000,00<br>1.402.500,00<br>200.000,00<br>200.000,00<br>1.100.000,00<br>200.000,00<br>440.000,00<br>200.000,00<br>7.810.000,00<br>200.000,00<br>1.100.000,00<br>200.000,00<br>2.062.500,00<br>200.000,00<br>2.530.000,00<br>825.000,00<br>1.073.569 ,00<br>275.000,00 |
| MAINTENANCE MULTITECHNIQUE DES BÂTIMENTS DE L'OCDE   | IDEX ENERGIES – FRANCE  | September 2021 | September 2026 | 12.517.000,00   |
| NUMÉRISATION DE L'AIE POUR L'EFFICACITÉ ÉNERGÉTIQUE, LES RESSOURCES DU CÔTÉ DE LA DEMANDE, ET LA MODERNISATION DU SYSTÈME ÉLECTRIQUE | PLEASETECH LTD - UNITED KINGDOM   | July 2021      | July 2026      | 643.383,56  |

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| OFFICE FURNITURE   | INTERSTUHL – GERMANY           | August 2021    | August 2026    | 524.000,00   |
| LEGAL SERVICES REGARDING INTELLECTUAL PROPERTY (IP) MATTERS (LOT 2)  | LINKLATER LLP - UNITED KINGDOM | August 2021    | August 2025    | 450.000,00   |
| SURVEY PROVIDER FOR EMPLOYER AND WORKER SURVEYS ON THE IMPACT OF AI ON THE LABOUR MARKET                       | KANTAR GMBH - GERMANY          | August 2021    | August 2025    | 600.000,00   |
| OIL SHIPPING AND STORAGE DATA  | KPLER SAS – FRANCE             | July 2021      | July 2025      | 152.000,00   |
| PRESTATION DE MAINTENANCE ET FOURNITURE DE SAS À UNICITÉ DE PASSAGE  | HORUS - FRANCE                 | September 2021 | September 2026 | 202.000,00   |
| WEB CONTENT MANAGEMENT SYSTEM  | AMPLEXOR – FRANCE              | September 2021 | September 2026 | 2.399.596,00 |
|  | UNISYS – BELGIUM               | October 2021   | October 2026   | 310.000,00   |
|  | BEARIDEAS – FRANCE             | October 2021   | October 2026   | 315.000,00   |
|  | 9ELEMENTS – GERMANY            | November 2021  | November 2026  | 385.500,00   |
|  | NIJI – FRANCE                  | December 2021  | December 2026  | 310.000,00   |
|  | DELOITTE CONSEIL - FRANCE      | January 2022   | January 2027   | 400.000,00   |
| Contrat Cadre de fournitures pour l'édition et le port de badges, et fourniture et maintenance des imprimantes | YSALID TECHNOLOGIES - France   | October 2021   | October 2025   | 390.000,00   |
| CONSULTANCY SERVICES TO SUPPORT CLEAN ENERGY TRANSITIONS   | SWATI DSOUZA – INDIA           | September 2021 | September 2025 | 198.536,00   |
|  | ASTHA GUPTA - INDIA            | January 2022   | January 2026   | 181.250,00   |
| CONTRAT CADRE DE FOURNITURES POUR L'ÉDITION ET LE PORT DE BADGES, ET FOURNITURE ET                             | SCOPUS -FRANCE                 | October 2021   | October 2025   | 390.000,00   |

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| MAINTENANCE DES IMPRIMANTES   |                                     |                                |                                |                              |
| FOURNISSEUR DE PÉRIODIQUE AVEC UNE COUVERTURE INTERNATIONALE EN FORMAT ÉLECTRONIQUE ET PAPIER   | EBSO INFORMATION SERVICES - FRANCE  | January 2022                   | December 2025                  | 600.000,00                   |
| CONTRAT DE FOURNITURE D'ÉQUIPEMENTS DE SÛRETÉ ET TRAVAUX ASSOCIÉS   | ELSIA - FRANCE<br>HELIOM - FRANCE   | December 2021<br>February 2022 | November 2026<br>February 2027 | 2.200.000,00<br>2.200.000,00 |
| INTELLECTUAL SERVICE CONTRACT – APPLICATION OF COMPUTABLE GENERAL EQUILIBRIUM (CGE) ANALYSIS TO THE DECARBONISATION STRATEGY FOR THE LITHUANIAN ECONOMY (21TL15). | DOMINIQUE VAN DER MENSBRUGGHE – USA | October 2021                   | December 2022                  | 30.000,00                    |
| ENVOIS EXPRESS DU COURRIER DE L'OCDE  | DHL - FRANCE                        | October 2021                   | September 2025                 | 800.000,00                   |
| INTELLECTUAL SERVICES RELATIVE TO THE OECD HOUSEHOLD SURVEY ON ENVIRONMENTAL POLICIES AND INDIVIDUAL BEHAVIOUR CHANGE (EPIC)                                      | IPSOS NV - BELGIUM                  | December 2021                  | December 2023                  | 314.898,00                   |
| SUPPORT PREMIER   | MICROSOFT - USA                     | December 2021                  | December 2022                  | 450.000,00                   |
| CO-ORDINATING CENTRE FOR THE IMPLEMENTATION OF THE OECD SCHEMES FOR THE VARIETAL CERTIFICATION OF SEED MOVING IN INTERNATIONAL TRADE                              | NIAB - UNITED KINGDOM               | January 2022                   | December 2025                  | 232.320,00                   |

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| ACQUISITION OF THE ZEPHYR DATASET, YEARLY SUBSCRIPION, DATA-FEED VERSION  | BUREAU VAN DIJK ELECTRONIQUES - FRANCE                | December 2021 | December 2025 | 182.718,00   |
| DESIGN, DEVELOPMENT AND TECHNICAL SUPPORT FOR ONLINE TRAINING COURSES   | ABSTRACT TECHNOLOGY – GERMANY                         | December 2021 | December 2025 | 540.000,00   |
|   | RACCOON GANG OÜ - ESTONIA                             | December 2021 | December 2025 | 228.000,00   |
| PROVISION OF HOST SERVICES  | AGENCE PLURIELLES – France                            | December 2021 | December 2025 | 1.984.000,00 |
| CO-ORDINATING CENTRE FOR THE VERIFICATION OF TEST REPORTS DRAWN UP UNDER THE OECD STANDARD CODES FOR THE OFFICIAL TESTING OF AGRICULTURAL AND FORESTRY TRACTORS | ALMA MATER STUDIORUM - UNIVERSITÀ DI BOLOGNA - ITALIA | January 2022  | December 2025 | 880.000,00   |
| FOURNITURE D'ENERGIE (CHALEUR ET VAPEUR) POUR UNE PARTIE DE LA MUETTE   | CPCU - FRANCE   | November 2021 | November 2024 | 600.000,00   |
| CONTRACT FOR INTELLECTUAL SERVICES RELATIVE TO SETTING UP A FRAMEWORK FOR HEALTH SYSTEM PERFORMANCE ASSESSMENT IN THE CZECH REPUBLIC                            | LUCIE BRYNDOVA – RÉPUBLIQUE TCHÈQUE                   | December 2021 | March 2022    | 20.000,00    |
| CONTRACT FOR INTELLECTUAL SERVICES RELATIVE TO HEALTH SYSTEM PERFORMANCE ASSESSMENT FRAMEWORK FOR ESTONIA   | KATRE VÄÄRSI - ESTONIA                                | December 2021 | February 2023 | 32.300,00    |
| SUPPORT THE IMPLEMENTATION OF A TAX POLICY ANALYSIS UNIT (TPU) IN THE "DIRECTION GÉNÉRALE DES ETUDES ET DE LA LÉGISLATION FISCALE" (DGELF) OF TUNISIA           | CHRISTIAN VALENDUC - BELGIUM                          | January 2022  | June 2024     | 30.000,00    |
| CONTRACT FOR INTELLECTUAL SERVICES RELATIVE TO SUPPORT THE OECD WORK ON "IMPROVING  | MARTIN WENZL - FRANCE                                 | January 2022  | June 2022     | 20.000,00    |

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| TRANSPARENCY OF PHARMACEUTICAL MARKETS TO INFORM POLICY"   |  |               |               |            |
| EU4ENERGY PROGRAMME - DATA COORDINATOR   | MARKUS FAGER-PINTILÄ CONSULTING OY - FINLAND | January 2022  | January 2026  | 440.000,00 |
| CONTRACT FOR INTELLECTUAL SERVICES RELATIVE TO PARTICIPATING IN THE OECD/DG REFORM PROJECT ON TACKLING EARLY SCHOOL LEAVING IN SPAIN   | ALFONSO ECHAZARRA DE GREGORIO - SPAIN        | October 2021  | May 2023      | 25.000,00  |
| CONTRACT FOR INTELLECTUAL SERVICES RELATIVE TO PARTICIPATING IN THE OECD/DG REFORM PROJECT ON TACKLING EARLY SCHOOL LEAVING IN SPAIN   | ELENA ARNAL - SPAIN                          | October 2021  | May 2023      | 29.500,00  |
| ENERGY WRITING MANUSCRIPT AND RELATED SERVICES   | TREVOR MORGAN - FRANCE                       | January 2022  | January 2026  | 390.000,00 |
|  | PHILIPP SWANSON – FRANCE                     | February 2022 | February 2026 | 240.000,00 |
|  | DEBRA JUSTUS – EE PROFESSIONAL SERVICES      | February 2022 | February 2026 | 420.000,00 |
|  | HOSKCO LTD - ROYAUME-UNI                     | February 2022 | February 2026 | 450.000,00 |
|  | ELENA DOURAEVA MERLE-BERAL - FRANCE          | February 2022 | February 2026 | 360.000,00 |
| WORK IN THE CONTEXT OF THE PROJECT B "SUPPORTING THE PALESTINIAN AUTHORITY IN PUBLIC ADMINISTRATION REFORM" AND THE IMPLEMENTATION OF ITS FIVE COMPONENTS (COMPONENTS 1, 2, 3, 4 AND 5), IN ADDITION TO A HORIZONTAL COMPONENT | MUNA KHOURY - ISRAEL                         | February 2022 | February 2026 | 237.600,00 |

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| <p>CONSULTANT WHO WILL CARRY OUT WORK IN THE CONTEXT OF THE PROJECT "SUPPORT THE PALESTINIAN AUTHORITY TO ENHANCE GOVERNANCE AND THE RULE OF LAW" AND THE IMPLEMENTATION OF ITS FOUR COMPONENTS: COMPONENT A.1: IDENTIFICATION, MAPPING AND ANALYSIS OF INSTITUTIONAL ARRANGEMENTS FOR POLICY- AND LAW-MAKING IN THE PA; COMPONENT A.2: TECHNICAL ASSISTANCE PROGRAMMES ON POLICY- AND LAW-MAKING; COMPONENT A.3: TECHNICAL AND LOGISTICAL SUPPORT FOR PUBLIC CONSULTATIONS AND ENHANCED PUBLIC ACCESS TO LEGISLATION; COMPONENT A.4: INVOLVEMENT IN REGIONAL AND INTERNATIONAL NETWORKS</p> | <p>RA'ID MALKI - ISRAEL</p>  | <p>February 2022</p>                    | <p>November 2024</p>                       | <p>475.200,00</p> |
| <p>SUPPLY OF COMPUTERS</p>   | <p>DELL SAS - FRANCE</p>   | <p>February 2022</p>                    | <p>February 2027</p>                       |                   |
| <p>IMPROVING THE DISABILITY ASSESSMENT AND SOCIAL PROTECTION SYSTEM IN ITALY</p>   | <p>ALEKSANDRA POSARAC - SERBIA</p>                                   | <p>January 2022</p>                     | <p>October 2023</p>                        |                   |
| <p>INTELLECTUAL SERVICE CONTRACT- JUNIOR EXPERT SUPPORT RESPONSIBLE FOR THE IMPLEMENTATION OF THE ACTIVITIES OF PROJECT A "SUPPORT THE PALESTINIAN AUTHORITY TO ENHANCE GOVERNANCE AND THE RULE OF LAW" AND THE IMPLEMENTATION OF ITS FOUR COMPONENTS (COMPONENTS 1, 2, 3 AND 4), IN ADDITION TO A HORIZONTAL COMPONENT. CONTRACTOR A WILL ALSO ASSIST IN THE IMPLEMENTATION OF PROJECT B "SUPPORTING THE PALESTINIAN AUTHORITY IN PUBLIC ADMINISTRATION REFORM".</p>  | <p>NADIA ABU ALIA – PALESTINE<br/><br/>ZEINA MABROUK - PALESTINE</p> | <p>January 2022<br/><br/>March 2022</p> | <p>January 2026<br/><br/>February 2026</p> |                   |



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| PROVISION OF ADOBE LICENSES  | INSIGHT TECHNOLOGY SOLUTIONS SAS - FRANCE                       | February 2022 | February 2025 | 930.000,00               |
| EVENTS ORGANISER CONSULTANT FOR EU4ENERGY PROGRAMME  | CAPITAL EUROPE CONSULTANTS FR SARL - FRANCE                     | February 2022 | February 2026 | 800.000,00               |
| SURVEY PROVIDER FOR LONGITUDINAL SURVEY OF RIDESHARE DRIVERS   | IPSOS NV - BELGIUM  | February 2022 | February 2026 |                          |
| BEVERAGES SUPPLY FOR RECEPTIONS  | TAITTINGER C.C.V.C. - FRANCE                                    | March 2022    | March 2026    |                          |
| PRESTATIONS DE DÉMÉNAGEMENT ET MANUTENTION SUR TOUS LES SITES DE L'OCDE (MUETTE, BOULOGNE ET L'AIE); ESSENTIELLEMENT DES DÉMÉNAGEMENTS DE PERSONNEL OU DES AMÉNAGEMENTS DE SALLES DE CONFÉRENCES ET INSTALLATIONS ÉVÉNEMENTIELLES. | QUINZE TRANSFERT - FRANCE                                       | March 2022    | February 2025 |                          |
| INFORMATION SERVICES (OIL MARKETS, NATURAL GAS MARKETS, COAL MARKETS, RENEWABLE ENERGY, POWER AND CLEAN TECHNOLOGY MARKETS)  | ARGUS MEDIA - UNITED KINGDOM<br>ENERGY INTELLIGENCE GROUP - USA | January 2022  | December 2026 | 236.000,00<br>414.346,00 |
| CONTRACT FOR INTELLECTUAL SERVICES TO PROVIDE ADVICE, EXPERTISE, ANALYTICAL AND TECHNICAL SUPPORT ON EDUCATION PROJECTS- POLICY DIALOGUE AND STAKEHOLDER ENGAGEMENT  | STEVENSON MICHAEL CHARLES – UNITED KINGDOM                      | June 2022     | June 2026     | 360.000,00               |

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| DEVELOPMENT OF A TECHNICAL BRIEF ON CIRCULAR ECONOMY FOR THE GARMENT AND FOOTWEAR SECTOR                              | DUE DILIGENCE DESIGN - FRANCE    | November 2022 | December 2022 |  |
| CONTRACT FOR INTELLECTUAL SERVICES RELATIVE TO THE PROJECT ON RESEARCH AND ANALYSIS OF DEFI AND CRYPTO-ASSETS MARKETS | VIRGINIA ROBANO - UNITED KINGDOM | May 2022      | October 2022  |  |
| DATABASE PURCHASE OF INFORMATION SERVICES ON OIL, GAS, COAL AND RENEWABLE ENERGY                                      | RYSTAD ENERGY-NORWAY             | March 2022    | February 2026 |  |
| DIGITAL SOLUTIONS   | ZAPNITO LTD- UNITED KINGDOM      | March 2022    | August 2026   |  |
| MOVING & HANDLING SERVICES  | QUINZE TRANSFERT- FRANCE         | March 2022    | February 2025 |  |

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| RECEPTION BEVERAGE SERVICES  | TAITTINGER C.C.V.C- FRANCE  | March 2022  | March 2026  |         |
| INTELLECTUAL SERVICES TO PROVIDE ENERGY WRITING MANUSCRIPT   | HOSKCO LIMITED- UNITED KINGDOM  | April 2022  | April 2026  |         |
| INTELLECTUAL SERVICES TO PROVIDE ANALYSIS OF FINANCIAL LITERACY  | ACT LTD- GEORGIA  | April 2022  | April 2026  |         |
| CONTRACT FOR INTELLECTUAL SERVICES RELATED TO THE ADMINISTRATIVE AND COORDINATION SERVICES FOR THE EU-4 ENERGY PROGRAMME | PETRUS ANNA- UKRAINE  | May 2022  | May 2026  |         |
| CONTRACT FOR INTELLECTUAL SERVICES TO PROVIDE CROSS-MEDIA GRAPHIC DESIGN SERVICES  | MH DESIGN- FRANCE<br>MADIGNIER RENAUD- FRANCE<br>CHO YOU - FRANCE<br>TAM FUNG-KWAN- FRANCE<br>BASELINE ARTS LTD- UNITED KINGDOM<br>TOGETHER CREATIVE COLLABORATION LTD- UNITED KINGDOM<br>ARTIFEX CREATIVE WEBNET LTD- UNITED KINGDOM<br>LUSHOMO COMMUNICATIONS LTD- UNITED KINGDOM<br>SOAPBOX COMMUNICATIONS LTD- UNITED KINGDOM | June 2022<br><br>July 2022<br><br>September 2022<br><br>December 2022 | June 2026<br><br>July 2026<br><br>September 2026<br><br>December 2026 | 320.000 |

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| <p>CONTRACT FOR INTELLECTUAL SERVICES TO PROVIDE BRANDING STRATEGY- VISUAL COMMUNICATIONS</p>   | <p>MADIGNIER RENAUD- FRANCE<br/>BEARIDEAS- FRANCE<br/>BRILHAUT, CHRISTOPHE- FRANCE<br/>TOGETHER CREATIVE COLLABORATION LTD- UNITED KINGDOM<br/>FIDESIO-FRANCE<br/>LUSHOMO COMMUNICATIONS LTD-UNITED KINGDOM<br/>SOAPBOX COMMUNICATIONS LTD- UNITED KINGDOM<br/>ELLERY STUUDIO- GERMANY</p> | <p>June 2022<br/>August 2022<br/>September 2022<br/>December 2022</p> | <p>June 2026<br/>August 2026<br/>September 2026<br/>December 2026</p> |                |
| <p>PROPERTY DAMAGE INSURANCE SERVICE</p>  | <p>VERSPIEREN- FRANCE</p>  | <p>July 2022</p>  | <p>June 2027</p>  |                |
| <p>EVENT MANAGEMENT SERVICES</p>  | <p>CAPITAL EUROPE CONSULTANTS LTD- UNITED KINGDOM</p>  | <p>July 2022</p>  | <p>July 2026</p>  |                |
| <p>INTELLECTUAL SERVICES FOR FOSTERING MULTILATERAL COOPERATION ON STRUCTURAL REFORMS AND ECONOMIC DEVELOPMENT</p>                    | <p>BUCCELLATO TULLIO- ITALY</p>  | <p>July 2022</p>  | <p>July 2025</p>  | <p>240.000</p> |
| <p>CONTRACT FOR INTELLECTUAL SERVICES FOR THE DEVELOPMENT OF PROGRAMME INTERNATIONAL STUDENT ASSESSMENT (PISA) 2025 CORE 1 DESIGN</p> | <p>ACER- AUSTRALIA</p>   | <p>July 2022</p>  | <p>July 2028</p>  |                |

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| CONTRACT FOR ELECTRICITY WORKS- HIGH CURRENT AND LOW CURRENT  | BD COM INGENIERIE= FRANCE<br>EIFFAGE ENERGIE SYSTEMES - SERVICES IDF- FRANCE   | August 2022                                       | August 2027                                       |  |
| INTELLECTUAL SERVICES FOR THE PROVISION OF PROGRAMME FOR INTERNATIONAL STUDENT ASSESSMENT (PISA) 2025 CORE 3 SAMPLING | WESTAT- UNITED STATES OF AMERICA   | August 2022                                       | January 2028                                      |  |
| EDITING SERVICES  | JOHNSTON ANDREW- FRANCE<br>CRUM ERIN- FRANCE<br>CLARK NICOLA- FRANCE<br>DOUAUD KRISTINE- CANADA<br>MUNRO DIANE E- UNITED STATES OF AMERICA<br>LITERAL COMPANY- FRANCE<br>THOMSON ELSPETH- CANADA | August 2022<br>September 2022                     | August 2026<br>September 2026                     |  |
| CONTRACT FOR INTELLECTUAL SERVICES TO PROVIDE INFOGRAPHIC SERVICES FOR DATA VISUALISATION                             | BESTIARIO PROYECTOS SL- SPAIN<br>TOGETHER CREATIVE COLLABORATION LTD- UNITED KINGDOM<br>BEARIDEAS- FRANCE<br>LUSHOMO COMMUNICATIONS LTD- UNITED KINGDOM  | September 2022<br>September 2022<br>December 2022 | September 2026<br>September 2026<br>December 2026 |  |

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|   | SOAPBOX COMMUNICATIONS LTD- UNITED KINGDOM   |   |   | 175.000 |
| VIDEO ANIMATION SERVICES  | TOGETHER CREATIVE COLLABORATION LTD- UNITED KINGDOM<br>SANDBOX LA BOITE A FILMS INC.- CANADA<br>LUSHOMO COMMUNICATIONS LTD-UNITED KINGDOM<br>REACTIVE PRODUCTION- FRANCE | September 2022<br>October 2022<br>December 2022<br>January 2023 | September 2026<br>October 2026<br>December 2026<br>January 2027 |         |
| CONTRACT FOR TRAVEL AGENCY SERVICES   | VOYAGEXPERT- FRANCE  | September 2022  | September 2027  |         |
| MASTER SERVICES AGREEMENT FOR REMOTE CONFERENCING SERVICES  | BT FRANCE SAS- FRANCE  | September 2022  | September 2027  |         |
| INTELLECTUAL SERVICES FOR FOSTERING MULTILATERAL COOPERATION ON STRUCTURAL REFORMS AND ECONOMIC DEVELOPMENT   | MIMMI LUISA MARIA  | September 2022  | September 2025  | 240.000 |
| CONTRACT FOR INTELLECTUAL SERVICES TO PROVIDE DEVELOPMENT AND ROLLOUT OF A CAPACITY BUILDING PROGRAMME ON THE OECD DUE DILIGENCE GUIDANCE FOR RESPONSIBLE MINERAL SUPPLY CHAINS FROM CONFLICTED-AFFECTED AND HIGH-RISK AREAS. | IMPACT- CANADA   | September 2022  | September 2026  |         |
| FOR THE PROVISION OF THE OECD HUMAN RESOURCES RECRUITMENT PLATFORM  | SMART RECRUITERS INC- UNITED STATES OF AMERICA   | October 2022  | September 2027  |         |

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| ARCHITECTURE & ENGINEERING DESIGN SERVICES   | H.M.C CONCEPTION ETUDES TECHNIQUES- FRANCE          | October 2022  | September 2026 |  |
|  | LACAA- FRANCE                                       |               |                |  |
|  | ATEC INGENIERIE- FRANCE                             | November 2022 | November 2026  |  |
|  | HISCO SPACE- FRANCE                                 |               |                |  |
|  | WATT DESIGN AND BUILD- FRANCE                       |               |                |  |
|  | RK ARCHITECTURE- FRANCE                             |               |                |  |
|  | EPPY CFP- FRANCE                                    |               |                |  |
|  | ERTEM INTERNATIONAL-FRANCE                          | December 2022 | December 2026  |  |
| SATO ET ASSOCIES-FRANCE  |   |               |                |  |
| NEXITY CONTRACTANT GENERAL-FRANCE  | March 2023  | March 2027    |                |  |
| INTELLECTUAL SERVICES TO PROVIDE TRAINING COURSES ON NUCLEAR SCIENCE COMPUTER CODING | UT BATELLE LLC- UNITED STATES OF AMERICA            | November 2022 | October 2026   |  |
|  | LOS ALAMOS NATIONAL LABOR- UNITED STATES OF AMERICA |               |                |  |
| TRANSLATION SERVICES   | STRATEGIC AGENDA UK LTD- UNITED KINGDOM             | November 2022 | November 2026  |  |
|  | KORN TRADUCOES- BRASIL                              |               |                |  |
|  | KRALIK MARTINE- FRANCE                              |               |                |  |
|  | FAUCONNIER SOPHIE- FRANCE                           |               |                |  |
|  | TRANSLATOR LEGAL & FINANCIAL SL- SPAIN              |               |                |  |





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| RENTAL SERVICES OF AUDIOVISUAL EQUIPMENT  | DIGITALIS FRANCE- FRANCE                            | November 2022 | November 2026 |           |
|   | MANGANELLI TECHNOLOGY- FRANCE                       |               |               |           |
|   | VIDELIO IEC-FRANCE                                  | March 2023    | March 2027    |           |
| CANTEEN EQUIPMENT MAINTENANCE SERVICES  | MODERN RESTAURATION GESTION- FRANCE                 | November 2022 | November 2027 |           |
| MOBILE VOICE & DATA SERVICES  | ORANGE – MATERIAL- FRANCE                           | November 2022 | November 2023 |           |
| CLEANING SERVICES OF OECD BUILDINGS   | AAF LA PROVIDENCE II                                | November 2022 | November 2027 |           |
| FINANCIAL AND DATA INFORMATION SERVICES<br>SUBSCRIPTION                                     | BLOOMBERG FINANCE L.P.- UNITED STATES OF<br>AMERICA | November 2022 | November 2026 |           |
| COMMUNICATION SERVICES FOR ARTIFICIAL<br>INTELLIGENCE                                       | VALTAVISTA- FRANCE                                  | December 2022 | December 2026 |           |
|   | SCRIPTORIA- UNITED KINGDOM                          |               |               |           |
| FOR THE PROVISION OF PLUMBING &<br>MAINTENANCE WORKS  | CLIMATE SYSTEMS- FRANCE                             | December 2022 | December 2027 |           |
|   | DERICHEBOURG- FRANCE                                |               |               |           |
| INTELLECTUAL SERVICES FOR AGILE WORKPLACE<br>STRATEGIES AND SUPPORT IN CHANGE<br>MANAGEMENT | VANDERBILT UNIVERSITY-UNITED STATES OF<br>AMERICA   | December 2022 | December 2026 | 250.000   |
| TELECOMMUNICATION SERVICES  | ZAYO INFRASTRUCTURE FRANCE SA- FRANCE               | December 2022 | December 2027 | 1.035.000 |
| SECURITY & FIRE SAFETY SERVICES   | CESG- FRANCE  | December 2022 | December 2027 |           |
|   | DPSA INDUSTRIE- FRANCE                              |               |               |           |

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| CONTRACT FOR INTELLECTUAL SERVICES TO PROVIDE PUBLIC FINANCE MANAGEMENT  | AHMED SAMY BEDAIR METWALLY- EGYPT               | December 2022 | December 2026 | 360.000 |
| CONTRACTS FOR INTELLECTUAL SERVICES TO PROVIDE ENERGY MODELLING TOOLS  | ENERDATA- FRANCE                                | December 2022 | December 2026 |         |
|  | BARONI MARC-FRANCE                              | January 2023  | January 2027  |         |
|  | WILKINSON DAVID ROSS- NEW ZEALAND               |               |               |         |
| CONTRACT SERVICES FOR MAINTENANCE OF HARDWARE AND SOFTWARE OF SECURITY EQUIPMENT   | BOUYGUES ENERGIES & SERVICES- FRANCE            | February 2023 | February 2028 |         |
| PROVISION OF ELECTRICITY SERVICES  | EDF – FRANCE                                    | January 2023  | December 2025 |         |
| ALIGNMENT INDUSTRY INITIATIVES   | KSAPA- FRANCE                                   | January 2023  | January 2027  |         |
| ENTERPRISE NATIVE XML STORE  | MARKLOGIC CORPORATION- UNITED STATES OF AMERICA | January 2023  | January 2027  |         |
| INTELLECTUAL SERVICES RELATIVE TO ADVICE, EXPERTISE, ANALYTICAL AND TECHNICAL SUPPORT ON MEASURING OUTCOMES, TEACHING & LEARNING AND USING SKILLS. | BUMBACHER ENGIN-SWITZERLAND                     | January 2023  | January 2027  |         |
|  | 2E STUDIOS-SPAIN                                | February 2023 | February 2027 |         |
| DIGITAL SOLUTIONS  | SARUS TECHNOLOGIES- FRANCE                      | February 2023 | August 2027   |         |
|  | SMART ANALYTICS- UNITED STATES OF AMERICA       |               |               |         |

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|   | KNOW LEARNING-UNITED STATES OF AMERICA<br><br>ORESYS-FRANCE | March 2023    | August 2027   |  |
| CONTRACT FOR INTELLECTUAL SERVICES FOR MINERAL SUPPLY CHAIN STUDY | DEVELOPMENT INTERNATIONAL E.V.- GERMANY                     | February 2023 | February 2027 |  |
| DIGITAL CONTENT CREATION SERVICES                                 | TAKOMA-FRANCE   | August 2023   | August 2027   |  |
| INTELLECTUAL SERVICES FOR ASSESSMENT MICROANALYTICAL SERVICES     | ASSESSMENT MICRO-ANALYTICS LTD-UNITED KINGDOM               | February 2023 | February 2027 |  |
| ITF FORUM VENUE FOR 2024-27 SUMMITS                               | LEIPZIGER MESSE, GMBH- GERMANY                              | March 2023    | March 2027    |  |
| ITF FORUM VENUE FOR 2023 SUMMIT                                   | LEIPZIGER MESSE, GMBH- GERMANY                              | March 2023    | March 2024    |  |
| EUROPEAN CONFERENCE OF MINISTERS OF TRANSPORT LICENCE SYSTEM      | ALFASOFT SRL- MOLDOVA                                       | April 2023    | April 2028    |  |
| INTERNET ACCESS PROVIDER  | COLT TELECOMMUNICATION-FRANCE                               | April 2023    | April 2028    |  |
| SORTING AND TRANSPORTING MAIL AND PARCEL ON THE OECD PREMISES     | PLURI ELLES- FRANCE   | April 2023    | April 2027    |  |
| AGILE WORKPLACE STRATEGIES  | ADVANCE WORKPLACE ASSOCIATES-UNITED KINGDOM                 | May 2023      | May 2027      |  |
| INTELLECTUAL SERVICES FOR PENSION FUND PERFORMANCE                | AON-FRANCE  | June 2023     | May 2027      |  |
| EXECUTIVE LEADERSHIP DEVELOPMENT PROGRAM                          | HEADSPRING LIMITED-UNITED KINGDOM                           | June 2023     | June 2027     |  |
| COORDINATION OF FIRE SYSTEMS                                      | BATISS- FRANCE  | June 2023     | June 2027     |  |

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|  | ACF PREVENTION DES RISQUES- FRANCE   |             |             |         |
| EARLY LEARNING & CHILD WELL-BEING STUDY  | ACER- AUSTRALIA  | June 2023   | July 2027   |         |
| INTELLECTUAL SERVICES RELATIVE TO ADVICE, EXPERTISE, ANALYTICAL AND TECHNICAL SUPPORT ON MEASURING OUTCOMES, TEACHING & LEARNING AND USING SKILLS. | EDUCATION POLICY INSTITUTE-UNITED KINGDOM  | July 2023   | July 2025   | 420.000 |
| ALIGNMENT INDUSTRY INITIATIVES   | KUMI CONSULTING LTD- UNITED KINGDOM<br>ASSURANCE SERVICES INTERNATIONAL-GERMANY<br>TWENTYFIFTY LTD- UNITED KINGDOM | July 2023   | July 2027   |         |
| CONTRACT FOR MAJOR MAINTENANCE AND REPLACEMENT OF INTERIOR AND EXTERIOR BLINDS   | CYB STORES- FRANCE   | July 2023   | July 2028   |         |
| INTELLECTUAL SERVICES TO DEVELOP AND TYPESETTING OF COUNTRY PROFILE  | PHOENIX DESIGN AID- DENMARK  | July 2023   | July 2027   |         |
| INTELLECTUAL SERVICES FOR SURVEY REGARDING TRUST IN PUBLIC INSTITUTIONS  | IPSOS NV- BELGIUM  | July 2023   | July 2027   |         |
| WORKS FOR LOW/HIGH VOLTAGE   | ERI- FRANCE  | July 2023   | July 2027   |         |
| DESIGN AND DELIVERY OF LEARNING PROGRAMMES- SYNCHRONOUS CLASSROOM DELIVERY   | EUROPE CONSULTANCY- BELGIUM  | August 2023 | August 2027 |         |
| INTELLECTUAL SERVICES TO DEVELOP eLEARNING MODULES ON TAXES  | IMC INFORMATION MULTIMEDIA COMMUNICATION- GERMANY  | August 2023 | August 2027 | 200.000 |

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|  | TAKOMA- FRANCE  |                                |                                | 200.000 |
|  | SINGULAR LEARNING   |                                |                                | 200.000 |
| LEARNING (SOFT SKILLS ) PROGRAMMES   | LCI LX STUDIO- CANADA                                       | August 2023                    | August 2027                    |         |
| RECORDS MANAGEMENT SYSTEM PLATFORM   | OPEN TEXT   | August 2023                    | August 2027                    |         |
| INTELLECTUAL SERVICES RELATIVE TO ADVICE, EXPERTISE, ANALYTICAL AND TECHNICAL SUPPORT ON MEASURING OUTCOMES, TEACHING & LEARNING AND USING SKILLS. | AUSTRALIAN COUNCIL FOR EDUCATION RESEARCH (ACER)- AUSTRALIA | August 2023                    | August 2026                    |         |
| AUDIOVISUAL SERVICES   | MEDIA COMMUNICATION- FRANCE<br>MEDIACTIVE BROADCAST- FRANCE | August 2023                    | August 2027                    |         |
| PRINTER MAINTENANCE SERVICES AGREEMENT   | CANON FRANCE S.A.S.- FRANCE                                 | August 2023                    | August 2027                    |         |
| DESIGN AND DELIVERY OF LEARNING PROGRAMMES SOLUTIONS   | CONNORS BOUCHAUD KATHLEEN                                   | August 2023                    | August 2027                    |         |
| INTELLECTUAL SERVICES FOR ADAPTIVE TESTING FOR THE PROGRAM FOR INTERNATIONAL STUDENT ASSESSMENT (PISA)   | PRESENCING INSTITUTE INC- UNITED STATES OF AMERICA          | August 2023                    | August 2025                    |         |
| NETWORK ACCESS FOR CHILDCARE SERVICES  | LPCR GROUPE- FRANCE   | September 2023                 | August 2027                    |         |
| LEARNING DESIGN PROGRAMMES   | INGENIOUS PEOPLE KNOWLEDGE CONSULTANTS                      |                                |                                |         |
| PROVISION OF CATERING SERVICES   | IZIWORK- FRANCE<br>PERSON-L EVENT- FRANCE                   | OCTOBER 2023<br>SEPTEMBER 2023 | OCTOBER 2027<br>SEPTEMBER 2027 |         |
| AUDIO-VISUAL SERVICES  | DIGITAL VISION- FRANCE<br>AVALONE- FRANCE                   | SEPTEMBER 2023<br>OCTOBER 2023 | SEPTEMBER 2027<br>OCTOBER 2027 |         |
| TRANSLATION SERVICES   | THOREL VIRIGINIE- FRANCE                                    | OCTOBER 2023                   | OCTOBER 2027                   |         |

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| TRANSLATION SERVICES                | LE GOFF ANNE-FRANCE                  | OCTOBER 2023   | OCTOBER 2027   |  |
| TRAINING- CAPACITY BUILDING         | ERIC REESE- FRANCE                   | SEPTEMBER 2023 | SEPTEMBER 2027 |  |
| WEB ANALYTICS SERVICES              | FIFTY-FIVE- FRANCE                   | OCTOBER 2023   | OCTOBER 2026   |  |
| FATF E-LEARNING CURRICULUM          | THE CHIRPY ROBOT-FRANCE              | OCTOBER 2023   | OCTOBER 2027   |  |
| TECHNICAL SUPPORT FOR THE OECD AI   | JELENCIC JAKOB- SOLVENIA             | OCTOBER 2023   | OCTOBER 2027   |  |
| RISK MANAGEMENT SERVICES ON MISSION | INTERNATIONAL SOS ASSISTANCE- FRANCE | OCTOBER 2023   | OCTOBER 2027   |  |