



DONOR QUESTIONNAIRE ON AID FOR TRADE

This questionnaire is intended to solicit information about the progress made since the 2008 self assessment. It focuses in particular on the outcomes of aid-for-trade strategies and programmes to further knowledge sharing among stakeholders.

For further details or additional forms please visit www.oecd.org/dac/aft/questionnaire or contact the secretariats of the OECD (aft.monitoring@oecd.org) or the WTO (aft.monitoring@wto.org).

COUNTRY: UNITED NATIONS DEVELOPMENT PROGRAMME

A. YOUR AID-FOR-TRADE STRATEGY						
1. HAS YOUR AID-FOR-TRADE STE	RATEGY CHAN	GED SINCE 2	008?	. ,, ,,,,		
YES ☐ NO 🗵	3	NOT SURE		NOT APPLICA	BLE 🔲	
1.1 If YES, please rate the important	e of each of th	ne following c	hanges?			
Greater focus on:	MOST IMPORTANT	IMPORTANT	LESS IMPORTANT	NOT IMPORTANT	NOT SURE	
Economic growth						
Poverty reduction						
Climate change and green growth						
Gender equality						
Regional integration						
 Monitoring and evaluating results 						
Different geographic focus						
Please specify: As stated in previous submissions, UNDP's contribution to the Aid for Trade initiative is guided by its corporate mandate. UNDP's Strategic Plan (2008-2013) and the Global Programme (2008-2011) provide elaboration of this mandate. Emphasis is placed on enhancing developing countries' capacities to integrate into the global economy and compete internationally, consistent with the achivement of internationally agreed development goals. Following the agreement to accelerate the achievement of the MDGs at the MDG Summit held in September 2010 in New York, UNDP is committed to rolling out the MDG Acceleration Framework (MAF) in a number of countries, and further emphasizing poverty reduction and gender equality linkages in its trade-related programmes to contribute to the acceleration of the achievement and sustainability of the MDGs.						
Different thematic focus						
Please specify:						
Phasing out of aid for trade						
Other						

Please specify:				·	
1.2 If YES, please rate the importan	ce of the follow	ving driving fo	orces behind ti	hese changes:	
	MOST IMPORTANT	IMPORTANT	LESS IMPORTANT	NOT IMPORTANT	NOT SURE
The economic crisis					
Changed priorities in the development strategies of partner countries				· -	
Changed priorities in the development strategies of regional bodies					
Change of national government					
Changes in bilateral trade and investment relations					
Changed priorities in your development cooperation					
New research, approaches, or aid instruments					
More focus on triangular co-operation					
Other					
2. LOOKING AHEAD TO 2013, IS YAID-FOR-TRADE STRATEGY?	YOUR GOVERN	IMENT PLANI	NING ANY CH	ANGES TO ITS	5
YES NO		NOT SUR	Е	NOT APPLICA	BLE 🔲
2.1 If YES, please rate the importan	nce of the chang	ges your gove	rnment is plar	nning:	-, -, ,,,
Greater focus on:	MOST IMPORTANT	IMPORTANT	LESS IMPORTANT	NOT IMPORTANT	NOT SURE
Economic growth			:		
Poverty reduction					
Climate change and green growth					
Gender equality					
Regional integration					
Monitoring and evaluating results					

Different geographic focus

Different thematic focus

Phasing out of aid for trade

Please specify:

Please specify:

Other

Please specify: In addition to further emphasizing the contribution of trade to poverty reduction and gender equality within the context of efforts to accelerate progress to achieve the MDGs (see response to Q1.1.above), there is increased focus through UNDP regional programmes, particularly in Africa and Eastern Europe/CIS in supporting Aid for Trade strategies. Renewed engagement by UNDP in the context of the Enhanced IF - which became fully operational in July 2009- is expected, especially in Africa and the Aisa Pacific regions. Further, changes are anticipated at the level of UNDP's evaluation policy. As mentioned in UNDP's submission in 2009, UNDP has generic guidelines for the monitoring and evaluation of its development programmes, which also apply to trade-related programmes. UNDP's Executive Board adopted a new evaluation policy in February 2011 following recommendations from an independent review commissioned by the Board. The new evaluation policy introduced revisions in five areas: i) national ownership; II) national evaluation capacity; iii) the independence of the Evaluation Office; iv) descentralized evaluation; and v) the use of evaluation. The new policy has developed guidance with respect to decentralized evaluations (i.e. those commissioned by programme units at all levels of the organization) which encourage joint evaluations with government, UN or other partners. Revisions related to the use of evaluations are geared towards strengthening UNDP's capacity to internalize what is learned from evaluations; and in particular, using the evidence generated by evaluations to improve the quality of programmes and guide strategic decisions. Improvements in the use of evaluation is expected to have positive impact in the quality of UNDP's trade-related programmes.

В.	YOUR AID-FOR-TRADE FINANCING
2)50	1AND
3.	HAS THE DEMAND FOR AID FOR TRADE FROM YOUR PARTNER COUNTRIES CHANGED SINCE 2008?
SIGN	IFICANTLY INCREASED ☐ INCREASED ☐ LITTLE/NO CHANGE ☐ DECLINED ☐ NOT SURE ☐
inclu Ther	If the demand increased, please describe from which countries and for which type of aid for trade: Demand for Aid for Trade support has increased from countries in Africa and the Pacific region. Regarding the Aid for Trade categories for which there is increased demand, these de: trade policy and regulations and productive capacity building, including trade development. e is also increasing demand for WTO accession support and compliance from Arab States (e.g. i Arabia, UAE)
4.	HAS THE DEMAND FOR AID FOR TRADE FOR REGIONAL INTEGRATION PROGRAMMES CHANGED SINCE 2008?
SIGN	FICANTLY INCREASED INCREASED LITTLE/NO CHANGE DECLINED NOT SURE
capa trade asses	If the demand increased, please describe from which regions and for which type of aid for trade: Demand for UNDP trade related support at the regional level increaded in Africa and ern Europe and CIS regions. In Africa, support is focused on the strengthening of institutional cities of Regional Economic Communities and Pan-African institutions, including to respond to enegotiations capacities. In Eastern Europe and CIS, support is provided for trade needs sments, trade facilitation, engagement of the private sector and facilitating a bottom-up pack to the adoption of WTO and EU legislation and practices.

5.	HAVE YOUR AID-FOR	-TRADE RES	OURCES IN	CREASED SII	NCE 2008		
	YES 🔀		NO [į	NOT SURE	
5.	DOES YOUR AGENCY	HAVE INDIC	CATIVE FOR	WARD SPEN	IDING PLA		
	YES 🔀		№ □			NOT SURE	
5.1.	If YES, do these forwa	rd spending			for aid for		_ <u></u>
	YES 🔀		NO [NOT SURE	
_	If YES, please specify tramming cycle (2008-20 cted to remain constant	013) the relat	ites: Over th tive contribu	ne period of ution of UND	the curren P to trade	t Strategic Pla -related progi	in's cammes is
C.	IMPLEMENTING YOL	JR AID-FOR-	TRADE STRA	ATEGY			
7.	IN HOW MANY OF YOO DISCUSSION?	OUR POLICY	DIALOGUE	S IS TRADE I	NOW A RE	GULAR TOPI	C
		> 75%	75% - 50%	50% - 25%	< 25%	NOT SURE	NOT APPLICABLE
 With	partner countries					St. Mass Average V	
With	regional communities			\boxtimes			
8.	IS THIS AN IMPROVE	SIGNIFICAN			LE/NONE	NOT SURE	NOT APPLICABLE
With	partner countries						
	regional communities						
9.	IS THE PRIVATE SECT	OR INVOLV	ED IN YOUR	DIALOGUE	?		
		ALWAY	-44	OMETIMES		Y/NEVER	NOT SURE
With	partner countries	\boxtimes					
	regional communities			П			
part of A subs invo sect UNE	Please describe and p private sector: UNDF atries, especially in the of icipation of the private id for Trade needs asses sequent phases support lived in the diagnostic plan or capacities to increase OP's private sector portfa uilding inclusive market	P supports tro context of the sector is stro sments in Ce economic de hase and sub e exports and olio is target	nde diagnoss e Enhanced i ngly promote entral Asia ir evelopment o nsequent pho I to gain froi ed at the pri	tic and need. Integrated Fited. Equally, In the context Inlong trade in Insert will spe In transport Invate sector in	s assessme ramework UNDP is s t of a large corridors. cifically fo infrastruct itself with	ents in a numb for LDCs. The upporting the or programme The private se cus on enhand oure projects. It a view to sup	per of active developmen which will in ctor is fing private further, porting effor

10. IS CIVIL SOCIETY INVOLVED IN YOUR DIALOGUE?

· :	ALWAYS	SOMETIMES	RARELY/NEVER	NOT SURE		
With partner countries						
With regional communities						
 10.1 Please describe and provide examples of your experience in dialogues that involve civil society: UNDP supports trade diagnostic and needs assessments in a number of countries, especially in the context of the Enhanced Integrated Framework for LDCs. The participation of civil society is actively promoted. Specific efforts have been undertaken in Africa to support capacities of women entrepreneurs incluiding those engaged in cross-border trade. Experience indicates that capacity limitations of civil society organisations themselves may constrain their effective engagement with government counterparts and development partners. 11. ARE YOU HARMONISING YOUR STRATEGY WITH OTHER DONORS BETTER NOW THAN YOU 						
11. ARE YOU HARMONIS WERE BEFORE 2008?	ING YOUR STRATI	EGY WITH OTHE	R DONORS BETTER	R NOW THAN YOU		
SIGNIFICANTLY MODER	RATELY 🛛 RARI	ELY/NEVER	NOT SURE	NOT APPLICABLE		
11.1 If you are harmonising	better, how often	do you use the	following approach	es?		
	ALWAYS	SOMETIMES	RARELY/NEVER	NOT SURE		
Joint needs assessment		\boxtimes				
Co-financing						
Sector-wide approaches						
Joint implementation		\boxtimes				
Common monitoring						
Joint evaluation						
Other						
Please specify: Joint needs assessments and diagnostics are undertaken in the context of the Enhanced Integrated Framework for the LDCs. UNDP supports and participates in the activities of the CEB Inter-agency Cluster on Trade and Productive Capacity coordinated by UNCTAD. The Cluster contributes to awareness raising of the importance of trade for poverty reduction and development at country level, engaging with UN Country Teams in trade mainstreaming in the UN response to local development challenges reflected in the United Nations Development Assistance Framework (UNDAF). UNDAFs are developed on the basis of a joint assessment of needs by the UN system, aligned to national development priorities. Since its establishment in 2007, the Inter-agency cluster is gradually expanding coordinated support by the UN in this area to a larger group of countries. In addition to the One UN pilots, a number of self-starter countries have demanded such a common approach by the UN (e.g. Afghanistan, Bhutan, Lao PDR, Haiti, Ecuador, Panama, Egypt, Iraq, Syria, Azerbaijan, Belarus, Georgia, Serbia, Ukraine, Comoros, Lesotho and Madagascar). To date, joint programmes designed through the CEB Inter-agency cluser were being implemented in four of the One UN pilot countries: Cape Verde, Mozambique, Rwanda and Viet Nam.In Albania, Tanzania and Uruguay the cluster is currently involved in the formulation of joint programmes.						
12. HAS ALIGNMENT OF Y	OUR AID-FOR-TR	ADE PROGRAM	ME IMPROVED SIN	ICE 2008?		
	SIGN	IFICANT MODER		OT NOT JRE APPLICABLE		
With partner country priorities						
With the Enhanced integrated F	Framework					
With regional priorities						

Please elaborate with examples: As mentioned in UNDP's previous submission, national ownership and alignment of support to nationally defined priorities, are key principles guiding UNDP's operations. Improvements in this area are regularly sought by the organization. UNDP is a core agency of the Integrated Framework and actively supports the implementation of the programme at country level. The programme is guided by the Paris Declaration principles of alignment and harmonisation. The full operationalisation of the Enhanced IF in July 2009 provides new opportunities for further improving alignment and harmonisation. An example of strong alignment of UNDP support to national development plans is provided by UNDP 's current Country Programme in Syria which was drafted to contribute to the objectives of the country's Tenth Five-Year Plan. UNDP's role as custodian of the UN Resident Coordination system and its support to the One UN process in country are also relevant to the improvement of alignment and coordination of trade-related programming. Common efforts by UN agencies though the CEB Inter-Agency cluster on Trade and Productive Capacities in Central Asian countries -trade needs assessments and preparation of national and regional Aid for Trade strategies- also promote alignment and harmonisation.

12.1. How many of your aid-for-trade programmes are aligned around trade priorities of?

	> 75%	75% - 50%	50% - 25	% < 25%	6 NOT SURE	NOT APPLICABLE
Partner countries' development strategies						
The DTIS Action Matrix (for LDCs)						· 🗖
Regional organisations development strategies						
13. HAS THE MONITORING OF YOUR AID-FOR-TRADE PROGRAMMES IMPROVED SINCE 2008? SIGNIFICANTLY ☐ MODERATELY ☒ RARELY/NEVER ☐ NOT SURE ☐						
13.1 If there have been i	mprovements,			SOMETIMES	RARELY/NEVER	NOT SURE
Use your own monitoring		AL	WATS	SOMETIMES	MARCLITACION	
Rely on partner countries' m	esses					
Use joint monitoring arrang				\boxtimes		

13.2 Please provide examples and describe your experience with monitoring your aid-for-trade programmes: UNDP provides corporate guidance for the monitoring and evaluation of its development programmes which are not specific to Aid for Trade. In 2009, UNDP published a Handbook on Planning, Monitoring and Evaluating for Development Results. This publication is one of the key corporate initiatives to strengthen a culture of results-orientation in UNDP programming. Recognizing the importance of integrating results management at the design stage, it includes guidance on results-based planning. The Handbook is intended to strengthen the organization as a global partner for devleopment by providing 'how to' on results-based planning, monitoring and evaluation. The monitoring of results is done through a results based management platform known as Enhanced Resource Based Management system (financial) and Results Oriented Assessment Reports (qualitative reporting). Also, Assessment of Development Results (ADR) and evaluations serve as useful monitoring mechanisms. UNDP is also investing in training staff on results based management: since 2009, nine workshops have been held at headquarters, regional and country level, training 400 staff from 67 country offices on the Handbook's approaches. An on-line learning platform on managing for development results is expected to be launched in 2011.

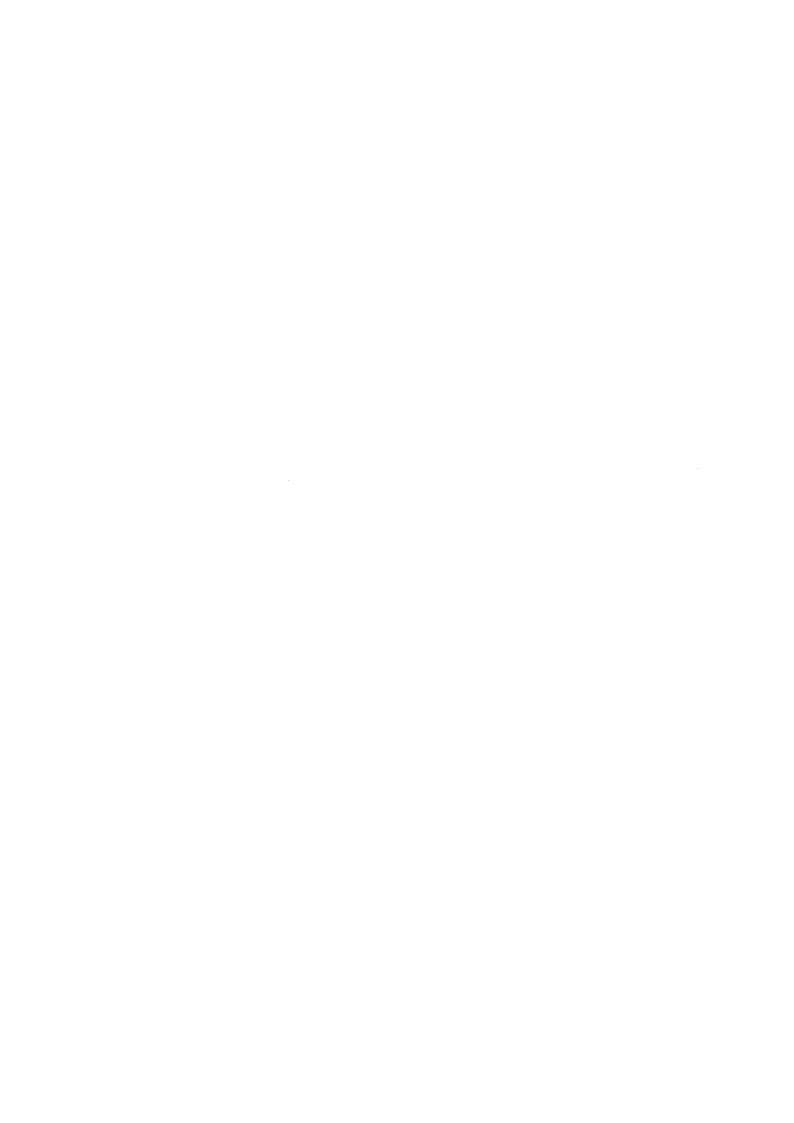
D. IS YOUR AID FOR TRADE WORK	ING?			
14. DOES YOUR AID-FOR-TRADE ST	RATEGY DEFINE	CLEAR OBJECT	IVES?	
YES 🛛 NO [NOT SURE	NOT A	APPLICABLE
14.1 If YES, what are the objectives of	your aid-for-tra	de strategy?		
	MOST IMPORTANT	IMPORTANT	LESS IMPORTANT	NOT IMPORTANT
Enhanced understanding of the role of trade in economic development (awareness)	\boxtimes			
Increased trade profile (mainstreaming)				
Larger aid-for-trade flows	\boxtimes			
Increased exports				
Increased trade				
Export diversification				
Increased economic growth				
Reduced poverty				
Greater environmental sustainability	\boxtimes			
Greater gender equality	\boxtimes			
Other				
Please specify: UNDP takes a human deve in the area of Aid for Trade. This means the contributions to strengthening coherence improvements in people's lives and in the national processes to accelerate the prograpoverty through development, equitable, idevelopment.	at all UNDP policy in global developr choices and oppo ess of human deve	advice, technical ment is aimed at o rtunities available elopment with a	support, advoca one end result: r e to them. UNDP view to the erad	acy, and eal supports ication of
15. WHAT IS THE SHARE OF YOUR A QUANTIFIABLE OBJECTIVES?	ND FOR TRADE F	PROGRAMMES	THAT CONTAIN	
> 75%	5% 🗌 < 25%	6 ☐ NOT SU	JRE NOT	APPLICABLE
	*** ** ** * * * ***			
16. HAS YOUR GOVERNMENT EVAL	UATED ITS AID-	OR-TRADE STR	ATEGY PROGE	AMMES

16.	HAS YOUR GOVERNMENT EVOR PROJECTS?	/ALUATED ITS AID-FOR-	TRADE STRATEGY,	PROGRAMMES
		YES	NO	NOT SURE
Over	all strategy			
Progr	ammes and projects	\boxtimes		

Both]		
16.1 If YES, please provide a copy of the	he(se) evaluation	ı(s) when submi	tting this questio	onnaire.	
16.2 If NO, is your government planni	ng an evaluation	of its:			
	YES	N	10	NOT SURE	
Overall strategy	·		J		
Programmes and projects]		
Both					
16.3 If YES, for which year is the evalu	ation planned?		9 tt		
	2010	2011	2012	2013	
Overall strategy					
Programmes and projects					
Both					
17. PLEASE RATE THE IMPORTANCE			IGES IN EVALUA	TING YOUR	
AID-FOR-TRADE STRATEGY, PRO	ve.			NOT	
	MOST IMPORTANT	IMPORTANT	LESS IMPORTANT	NOT IMPORTANT	
Difficulty in identifying quantifiable objectives					
Difficulty in obtaining in-country data					
Absence of suitable indicators					
Budgetary constraints					
Ability of in-country staff to collect and report data					
Ability of project partners to collect and report data	\boxtimes				
Difficulty of assigning trade outcomes to the programme					
Difficulty in identifying quantifiable objectives					
18. ARE THERE ANY PARTICULAR EXAMPLES OF YOUR AID-FOR-TRADE PROCESSES, PROGRAMMES OR PROJECTS THAT HAVE OBTAINED GOOD RESULTS THAT YOU THINK COULD CONTRIBUTE TO THE DEVELOPMENT OF GOOD PRACTICES? Please list and describe: SEE ATTACHMENT					
19. DOES YOUR GOVERNMENT CO	NSIDER IT USEFU	JL TO MONITO	R AID FOR TRAC	E AT THE	
VERY USEFUL. USEFUL		NOT USEFUL	NO.	T SURE	

20. WHAT DO YOU SEE AS MAJOR CHALLENGES OR AREAS FOR IMPROVEMENT IN MONITORING AID FOR TRADE AT THE GLOBAL LEVEL?

Please describe and provide examples: CAPTURING AND PROCESSING DATA ON AID FOR TRADE AT THE GLOBAL LEVEL THAT CAN BE RELATED BACK TO PARTNER COUNTRIES SYSTEMS AT COUNTRY LEVEL. ADDRESSING THE ATTRIBUTION PROBLEM OF TRADE-RELATED PROGRAMMES TO CAPTURE THE CONTRIBUTION OF AID FOR TRADE TO POVERTY REDUCTION AND MDG ACHIEVEMENT.



<u>UNDP Response to the Aid for Trade Questionnaire - 2011</u> (ATTACHMENT)

SECTION D. IS YOUR AID FOR TRADE WORKING?

16. Has your government evaluated its Aid for Trade strategy, programmes or projects? YES

16.1 if YES, please provide a copy of the(se) evaluation(s) when submitting this questionnaire.

As stated in UNDP's previous submission, UNDP carries out regular evaluations of its global, regional and South-south programmes. It also undertakes evaluations of UNDP's contribution to the achievement of development results at the country level (i.e. Assessment of Development Results –ADR). Evaluations are based on UNDP evaluation policy which applies to all its development interventions – no specific guidance exists for the monitoring and evaluation of Aid for Trade programmes. As indicated in question 2.1, UNDP's Executive Board approved in February 2011 a new evaluation policy. Nevertheless the types of evaluations will not change. Evaluations generate a management response outlining the organization's views on the evaluation findings and actions for follow up on the recommendations, as appropriate.

In the context of the Mid-term review of UNDP's Strategic Plan in 2010, UNDP reviewed the evaluative evidence related to its Aid for Trade portfolio projects (i.e. projects linked to Outcome 1.7 of the strategic plan on fostering inclusive globalization).

The relevant evaluative evidence includes the following: one thematic evaluation; nine ADRs, and one outcome evaluation from sixteen countries (covering five regions). See table below for more details on the specific coverage of the said evaluations. Copy of the evaluations is provided with UNDP submission to the Global Review 2011.

Evaluation Type	Regions/ Countries
Thematic	Arab Region Net Contributor Countries (5 countries)
ADR	Afghanistan, Barbados and OECS, Botswana, Cambodia, China, Georgia, Guatemala, Maldives, Uzbekistan
Outcome	Syria

18. Are there any particular examples of your aid for trade processes, programmes or projects that have obtained good results that you think could contribute to development of good practices?

UNDP is working with the Government of Syria to assist with the country's realization of the Millennium Development Goals and objectives contained in the United Nations Development Assistance Framework (UNDAF) 2006 outlining the UN contribution to the development results in Syria. UNDP's Country programme Action Plan (CPAP) 2007 sets out the specific actions for delivering on the outcomes and targets stated in the UNDAF, by UNDP.

In this context, UNDP in cooperation with the Syrian Government developed a programme of eight projects under the rubric of 'Business – for – Development'- which contribute to the CPAP's outcome A.2: 'Improving structures and climate for enhancing trade, investment and competitiveness'.

The Tenth Five-Year Plan (2006-2010) reflected a change in economic policy orientation announced by Government in mid-2005 embarking in a transition from a planned economy to a 'social market economy'. UNDP' CPAP was designed to assist the government and other stakeholders to achieve the objectives outlined in the 10^{TH} FYP. The alignment of UNDP support to a clear vision of national objectives has contributed to the relevance of UNDP' interventions and strong ownership by national partners.

Projects under the CPAP outcome A.2 have been executed by national entities such as ministries or local administrations, in partnership with UNDP. Direct execution of projects by partners enhances country ownership. UNDP's role in the partnership involves among others: identifying key partners; participating in developing projects; advocacy and facilitation of policy dialogues, administering and implementing joint programmes with other UN agencies; advisory and development services, etc.

The Business – for – Development programme in particular, placed emphasis on capacity development and institution building. Support to WTO accession and trade policy reform project, specifically, has made an impact in establishing trade-related institutions (i.e. WTO Directorate; WTO Steering Committee and an Inter-ministerial Task Force); and upgrading of awareness and knowledge within Ministries of bilateral and multilateral trade agreements and the country's trade policies beyond the WTO accession process. The institutional structure has facilitated dialogue and understanding among governmental bodies. Specific efforts made to institutionalize the workflow and codify knowledge will contribute to long-term sustainability.

Training and awareness raising activities involved government officials but also media and parliamentarians allowing broadening the general public understanding of trade-related issues and opportunities and challenges these represent for the country, beyond the WTO accession process. The inclusiveness of project activities have contributed to more sustainable impact that would otherwise be – since rotation of government staff may have an impact on capacity retention.

Another element worth mentioning, impacting positively on programme results, is the strong relationships formed between UNDP and a large number of partners. These partners involved government entities such as the Syria Planning Commission and the Ministry of Economy and Trade, but also private business, universities and NGOs, among others which created a dynamic and cohesive partnership contributing to the programme results. UNDP was able to mobilize expertise within the UN network (UNCTAD, UNIDO, ITC, ESCWA, etc.) and coordinate technical partners more broadly, contributing to programme's results.

UNDP RESPONSE TO THE AID FOR TRADE QUESTIONNAIRE - 2011 (ATTACHMENT)

SECTION D. IS YOUR AID FOR TRADE WORKING?

16. Has your government evaluated its Aid for Trade strategy, programmes or projects? *YES*

16.1 if YES, please provide a copy of the(se) evaluation(s) when submitting this questionnaire.

As stated in UNDP's previous submission, UNDP carries out regular evaluations of its global, regional and South-south programmes. It also undertakes evaluations of UNDP's contribution to the achievement of development results at the country level (i.e. Assessment of Development Results –ADR). Evaluations are based on UNDP evaluation policy which applies to all its development interventions – no specific guidance exists for the monitoring and evaluation of Aid for Trade programmes. As indicated in question 2.1, UNDP's Executive Board approved in February 2011 a new evaluation policy. Nevertheless the types of evaluations will not change. Evaluations generate a management response outlining the organization's views on the evaluation findings and actions for follow up on the recommendations, as appropriate.

In the context of the Mid-term review of UNDP's Strategic Plan in 2010, UNDP reviewed the evaluative evidence related to its Aid for Trade portfolio projects (i.e. projects linked to Outcome 1.7 of the strategic plan on fostering inclusive globalization).

The relevant evaluative evidence includes the following: one thematic evaluation; nine ADRs, and one outcome evaluation from sixteen countries (covering five regions). See table below for more details on the specific coverage of the said evaluations. Copy of the evaluations is provided with UNDP submission to the Global Review 2011.

Evaluation Type	Regions/ Countries
Thematic	Arab Region Net Contributor Countries (5 countries)
ADR	Afghanistan, Barbados and OECS, Botswana, Cambodia, China, Georgia, Guatemala, Maldives, Uzbekistan
Outcome	Syria

18. Are there any particular examples of your aid for trade processes, programmes or projects that have obtained good results that you think could contribute to development of good practices?

UNDP is working with the Government of Syria to assist with the country's realization of the Millennium Development Goals and objectives contained in the United Nations Development Assistance Framework (UNDAF) 2006 outlining the UN contribution to the development results in Syria. UNDP's Country programme Action Plan (CPAP) 2007 sets out the specific actions for delivering on the outcomes and targets stated in the UNDAF, by UNDP.

In this context, UNDP in cooperation with the Syrian Government developed a programme of eight projects under the rubric of 'Business – for – Development'- which contribute to the CPAP's outcome A.2: 'Improving structures and climate for enhancing trade, investment and competitiveness'.

The Tenth Five-Year Plan (2006-2010) reflected a change in economic policy orientation announced by Government in mid-2005 embarking in a transition from a planned economy to a 'social market economy'. UNDP' CPAP was designed to assist the government and other stakeholders to achieve the objectives outlined in the 10TH FYP. The alignment of UNDP support to a clear vision of national objectives has contributed to the relevance of UNDP' interventions and strong ownership by national partners.

Projects under the CPAP outcome A.2 have been executed by national entities such as ministries or local administrations, in partnership with UNDP. Direct execution of projects by partners enhances country ownership. UNDP's role in the partnership involves among others: identifying key partners; participating in developing projects; advocacy and facilitation of policy dialogues, administering and implementing joint programmes with other UN agencies; advisory and development services, etc.

The Business – for – Development programme in particular, placed emphasis on capacity development and institution building. Support to WTO accession and trade policy reform project, specifically, has made an impact in establishing trade-related institutions (i.e. WTO Directorate; WTO Steering Committee and an Inter-ministerial Task Force); and upgrading of awareness and knowledge within Ministries of bilateral and multilateral trade agreements and the country's trade policies beyond the WTO accession process. The institutional structure has facilitated dialogue and understanding among governmental bodies. Specific efforts made to institutionalize the workflow and codify knowledge will contribute to long-term sustainability.

Training and awareness raising activities involved government officials but also media and parliamentarians allowing broadening the general public understanding of trade-related issues and opportunities and challenges these represent for the country, beyond the WTO accession process. The inclusiveness of project activities have contributed to more sustainable impact that would otherwise be – since rotation of government staff may have an impact on capacity retention.

Another element worth mentioning, impacting positively on programme results, is the strong relationships formed between UNDP and a large number of partners. These partners involved government entities such as the Syria Planning Commission and the Ministry of Economy and Trade, but also private business, universities and NGOs, among others which created a dynamic and cohesive partnership contributing to the programme results. UNDP was able to mobilize expertise within the UN network (UNCTAD, UNIDO, ITC, ESCWA, etc.) and coordinate technical partners more broadly, contributing to programme's results.

UNDP RESPONSE TO THE AID FOR TRADE QUESTIONNAIRE - 2011 (ATTACHMENT)

SECTION D. IS YOUR AID FOR TRADE WORKING?

16. Has your government evaluated its Aid for Trade strategy, programmes or projects? *YES*

16.1 if YES, please provide a copy of the(se) evaluation(s) when submitting this questionnaire.

As stated in UNDP's previous submission, UNDP carries out regular evaluations of its global, regional and South-south programmes. It also undertakes evaluations of UNDP's contribution to the achievement of development results at the country level (i.e. Assessment of Development Results –ADR). Evaluations are based on UNDP evaluation policy which applies to all its development interventions – no specific guidance exists for the monitoring and evaluation of Aid for Trade programmes. As indicated in question 2.1, UNDP's Executive Board approved in February 2011 a new evaluation policy. Nevertheless the types of evaluations will not change. Evaluations generate a management response outlining the organization's views on the evaluation findings and actions for follow up on the recommendations, as appropriate.

In the context of the Mid-term review of UNDP's Strategic Plan in 2010, UNDP reviewed the evaluative evidence related to its Aid for Trade portfolio projects (i.e. projects linked to Outcome 1.7 of the strategic plan on fostering inclusive globalization).

The relevant evaluative evidence includes the following: one thematic evaluation; nine ADRs, and one outcome evaluation from sixteen countries (covering five regions). See table below for more details on the specific coverage of the said evaluations. Copy of the evaluations is provided with UNDP submission to the Global Review 2011.

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Thematic	Arab Region Net Contributor Countries (5 countries)
ADR	Afghanistan, Barbados and OECS, Botswana, Cambodia, China, Georgia, Guatemala, Maldives, Uzbekistan
Outcome	Syria

18. Are there any particular examples of your aid for trade processes, programmes or projects that have obtained good results that you think could contribute to development of good practices?

UNDP is working with the Government of Syria to assist with the country's realization of the Millennium Development Goals and objectives contained in the United Nations Development Assistance Framework (UNDAF) 2006 outlining the UN contribution to the development results in Syria. UNDP's Country programme Action Plan (CPAP) 2007 sets out the specific actions for delivering on the outcomes and targets stated in the UNDAF, by UNDP.

In this context, UNDP in cooperation with the Syrian Government developed a programme of eight projects under the rubric of 'Business – for – Development'- which contribute to the CPAP's outcome A.2: 'Improving structures and climate for enhancing trade, investment and competitiveness'.

The Tenth Five-Year Plan (2006-2010) reflected a change in economic policy orientation announced by Government in mid-2005 embarking in a transition from a planned economy to a 'social market economy'. UNDP' CPAP was designed to assist the government and other stakeholders to achieve the objectives outlined in the 10TH FYP. The alignment of UNDP support to a clear vision of national objectives has contributed to the relevance of UNDP' interventions and strong ownership by national partners.

Projects under the CPAP outcome A.2 have been executed by national entities such as ministries or local administrations, in partnership with UNDP. Direct execution of projects by partners enhances country ownership. UNDP's role in the partnership involves among others: identifying key partners; participating in developing projects; advocacy and facilitation of policy dialogues, administering and implementing joint programmes with other UN agencies; advisory and development services, etc.

The Business – for – Development programme in particular, placed emphasis on capacity development and institution building. Support to WTO accession and trade policy reform project, specifically, has made an impact in establishing trade-related institutions (i.e. WTO Directorate; WTO Steering Committee and an Inter-ministerial Task Force); and upgrading of awareness and knowledge within Ministries of bilateral and multilateral trade agreements and the country's trade policies beyond the WTO accession process. The institutional structure has facilitated dialogue and understanding among governmental bodies. Specific efforts made to institutionalize the workflow and codify knowledge will contribute to long-term sustainability.

Training and awareness raising activities involved government officials but also media and parliamentarians allowing broadening the general public understanding of trade-related issues and opportunities and challenges these represent for the country, beyond the WTO accession process. The inclusiveness of project activities have contributed to more sustainable impact that would otherwise be – since rotation of government staff may have an impact on capacity retention.

Another element worth mentioning, impacting positively on programme results, is the strong relationships formed between UNDP and a large number of partners. These partners involved government entities such as the Syria Planning Commission and the Ministry of Economy and Trade, but also private business, universities and NGOs, among others which created a dynamic and cohesive partnership contributing to the programme results. UNDP was able to mobilize expertise within the UN network (UNCTAD, UNIDO, ITC, ESCWA, etc.) and coordinate technical partners more broadly, contributing to programme's results.