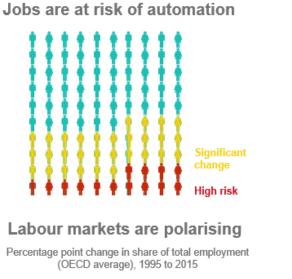


## With the labour market undergoing rapid, fundamental change – decision-making is more important, but also more difficult.



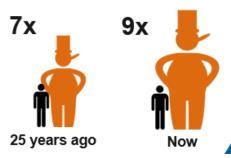
# (OECD average), 1995 to 2015 (OECD average), 1995 to 2015 High skill Middle skill Low skill

#### New forms of work are emerging



#### Inequality is rising

Richest 10% v. poorest 10%



# Digitalisation







**Particularizing** 



Homogenizing



**Empowering** 

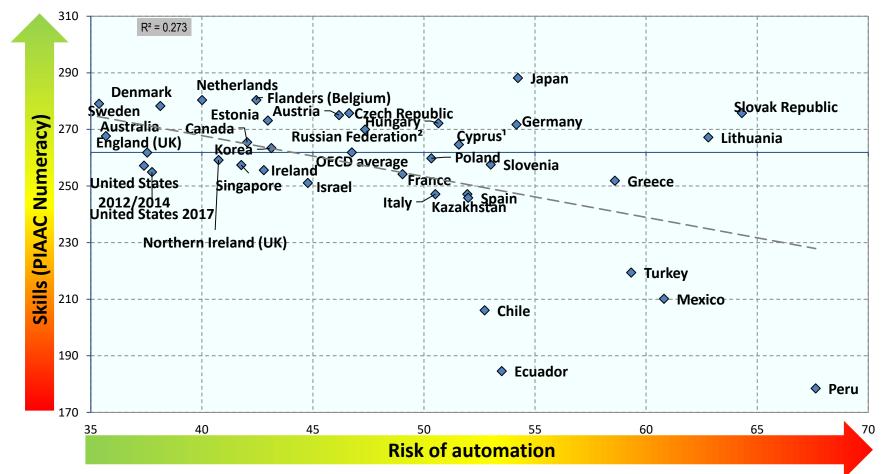


Disempowering

## The new nature of the firm

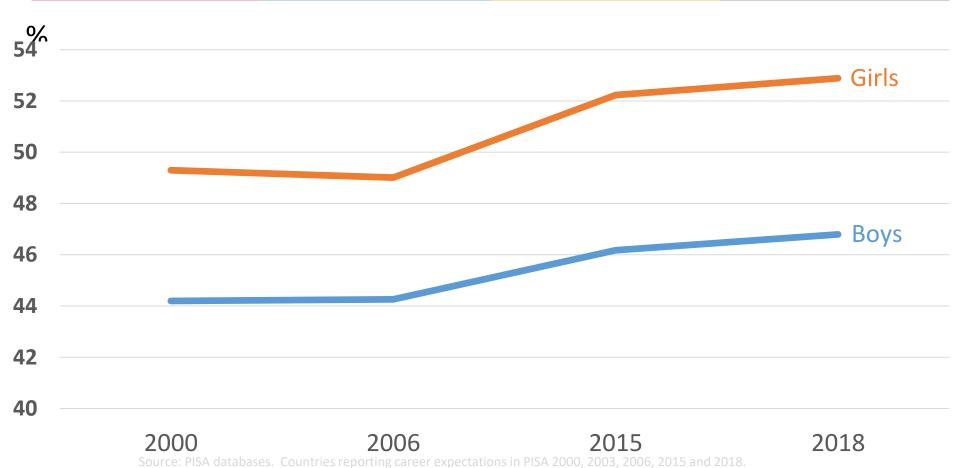
- Digital "platform" technology drives the (re)organisation of firms
- Small units of employment with global reach require re-think of what "small" means (employment or revenue to market share)
- Peer-to-peer markets are blurring the distinction between a consumer and a business
- Governments work with platforms to implement policies

## Skills and the risk of automation

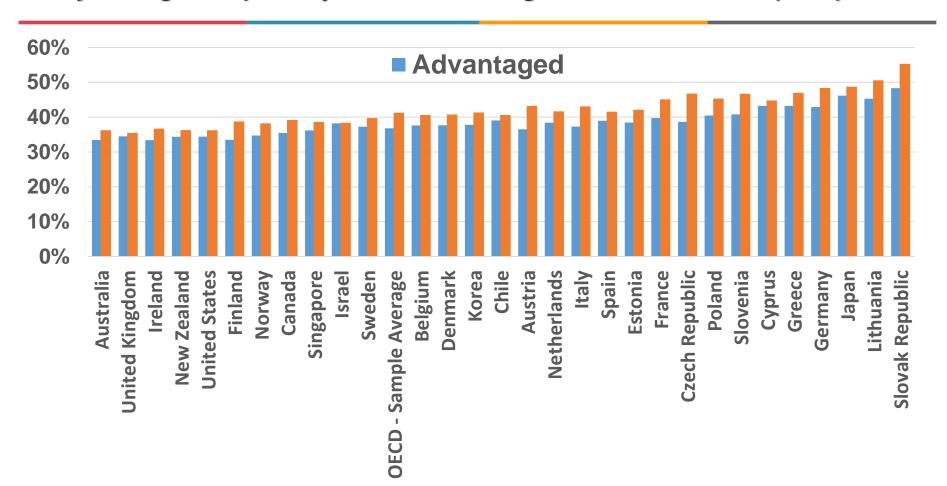


#### Concentration of occupational expectations by 15-year-olds

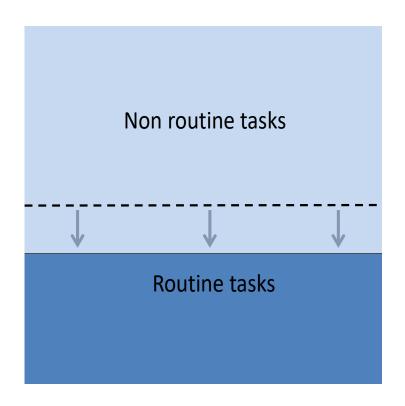
Percentage of students naming 10 most popular occupations (PISA)

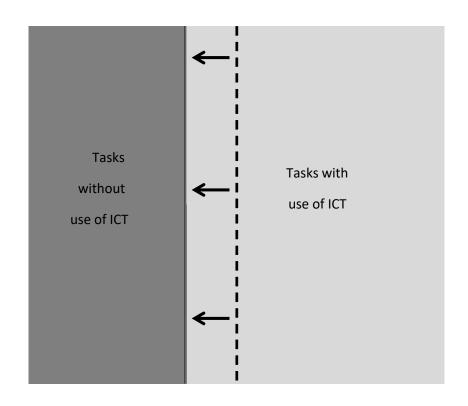


#### Many teenagers aspire to jobs that are at high risk of automation (PISA)

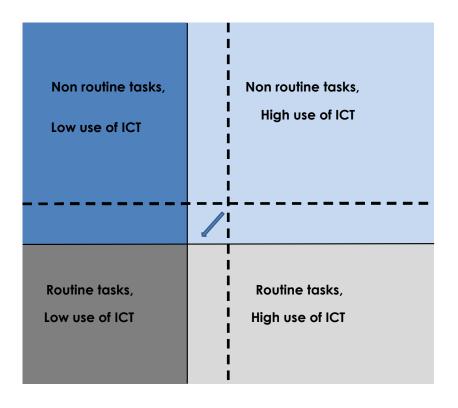


## Two effects of digitalisation



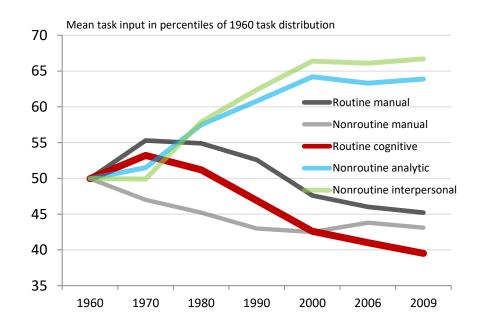


### Two effects of digitalisation

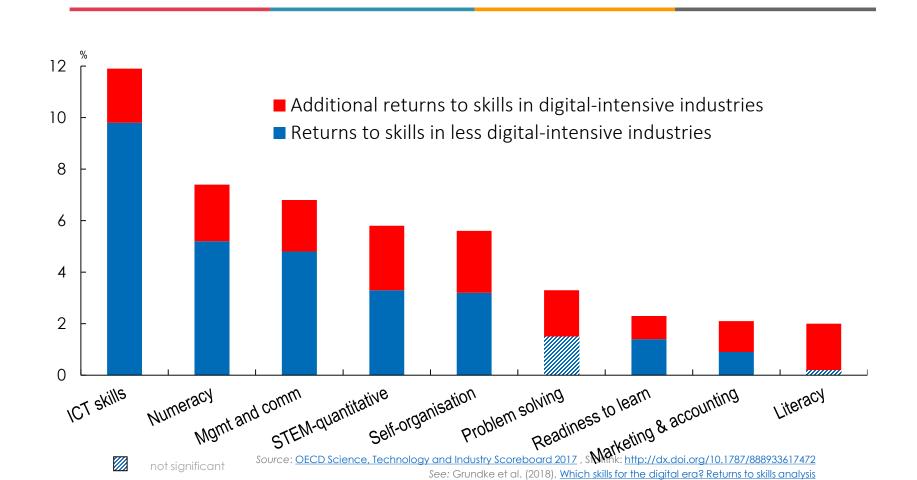




# The kind of things that are easy to teach are now easy to automate, digitize or outsource

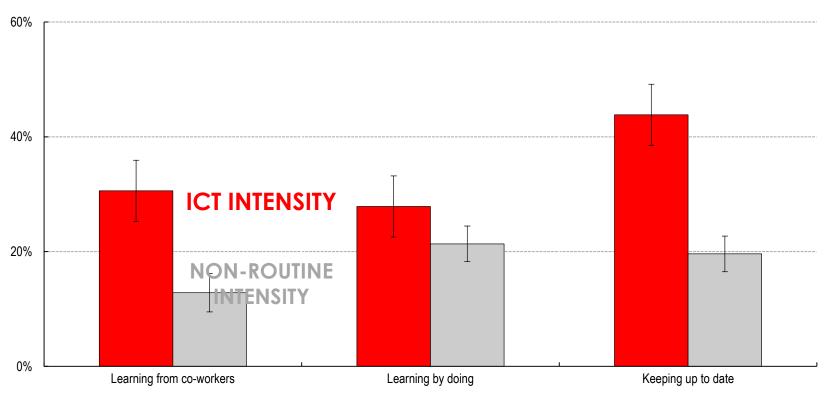


#### ADDITIONAL RETURNS TO SKILLS IN DIGITAL-INTENSIVE INDUSTRIES



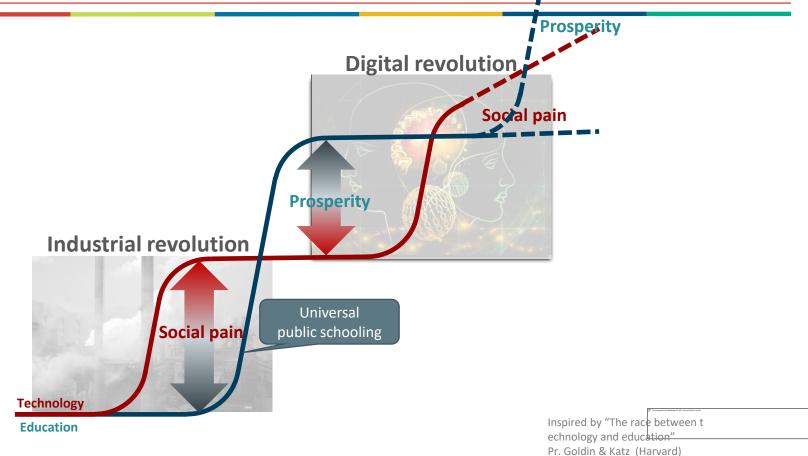
#### ICT USE AND NON-ROUTINE INTENSITY ENHANCE FORMS OF LEARNING

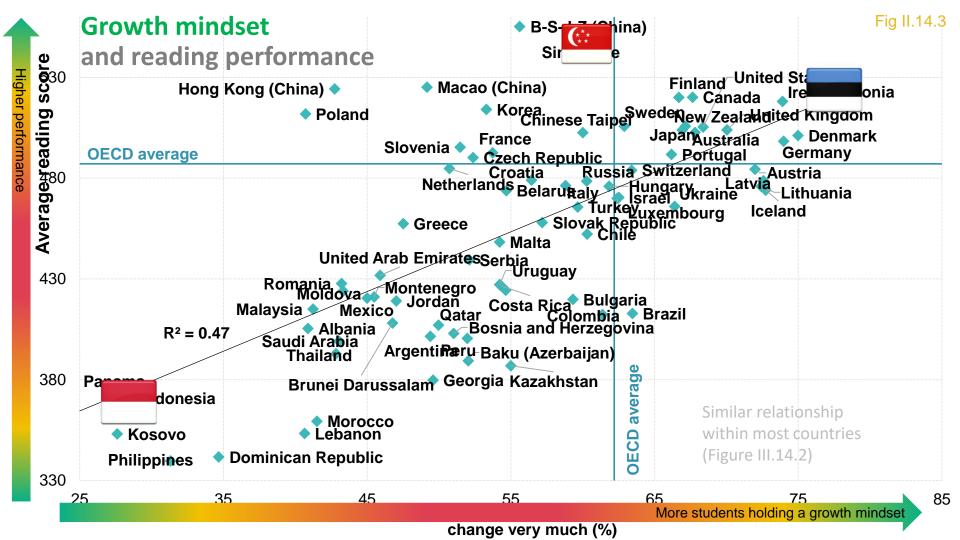
EXPECTED EFFECT OF INCREASE FROM 50<sup>TH</sup> TO 75<sup>TH</sup> PCTILE OF DIGITAL EXPOSURE ON PROBABILITY OF LEARNING AT LEAST ONCE A WEEK

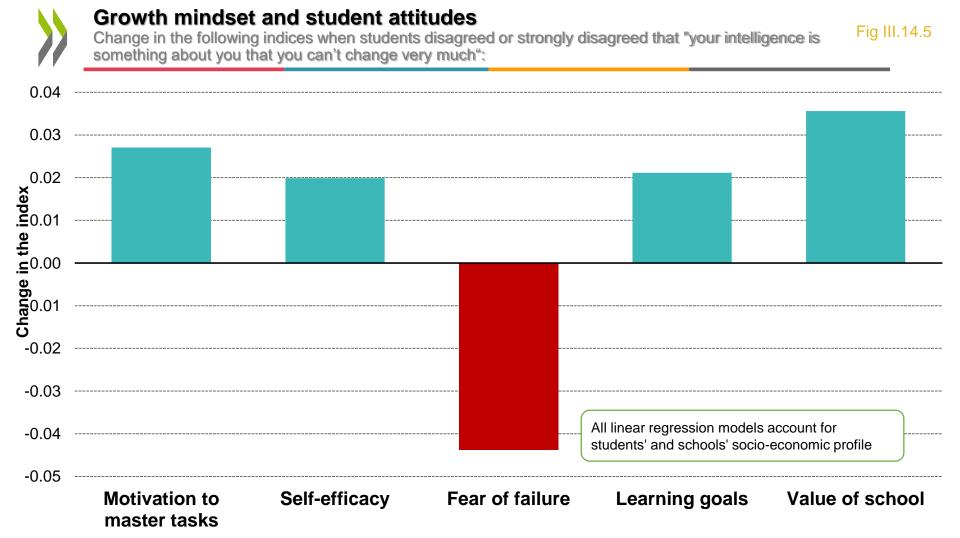


Skills to manage complex digital information Young adults (25-34) Older adults (55-65) **Finland** Sweden **Singapore** Denmark **Netherlands** Norway New Zealand Japan Germany Flanders (Belgium) Czech Republic ■ 55-65 Level 2 Austria Canada 55-65 Level 3 Korea **Australia** Level 2 **England (UK)** Estoniá Level 3 **OECD** average **United States 2017** Northern Ireland (UK) Hungary Sloveniá United States 2012/2014 İsrael Ireland **Slovak Republic** Russian Federation<sup>2</sup> Lithuania **Poland** Chile Greece Kazakhstan Mexico Turkey Perú **Ecuador** 80 60 50 40 30 20 10 10 20 30 40 50 60 % 80

# Education won the race with technology throughout history, but there is no automaticity it will do so, in the future







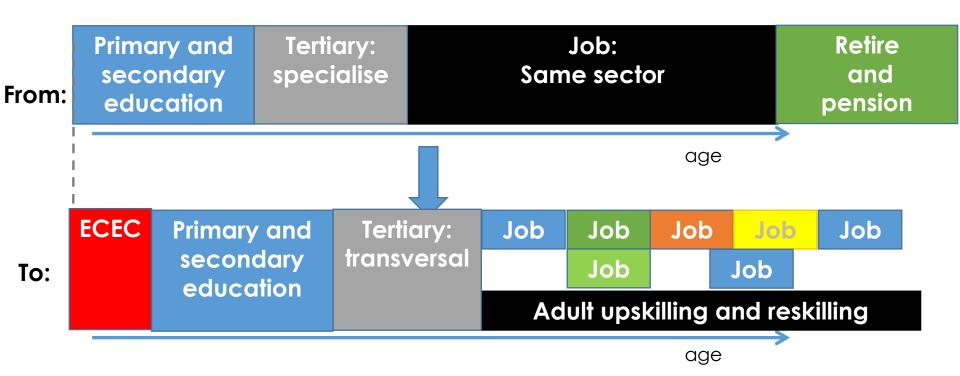
#### **Transformative competencies**





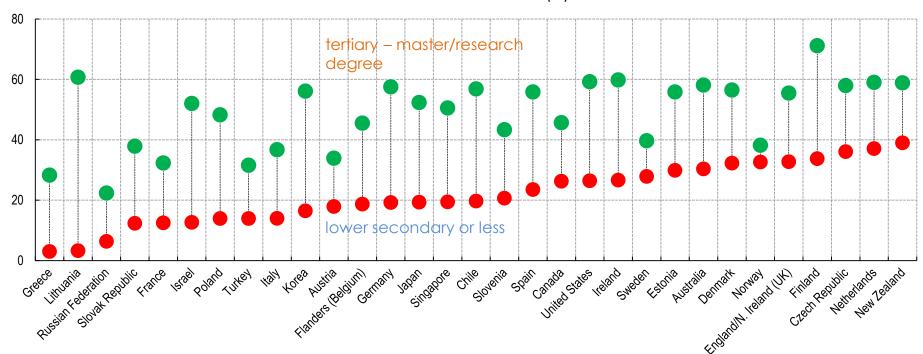
- Creating new value
- Taking responsibility
- Reconciling tensions & dilemmas

#### We used to learn to do the work, now learning is the work



### But: Low-skilled are less likely to participate in training

SHARE OF WORKERS WHO PARTICIPATED IN ON-THE-JOB TRAINING IN THE PREVIOUS YEAR BY EDUCATION LEVEL (%)



## Firms as learning environments

- How is the additional funding shared between Governments, employers and beneficiaries?
- What are the incentives?
- Who sets the standards?
- How are the levels of skills recognised?
- Who trains the trainers?

## Certifying skills in a digital world

- The digital transformation expands and diversifies education, training and learning opportunities.
- The **certification of skills becomes increasingly important**: employers need clear signals on workers' skills.
- Firms are increasingly testing skills on their own while relying less on diplomas. How to certify skills and who should be in charge?
- Preferred option: Independent regulated systems for skills certification?

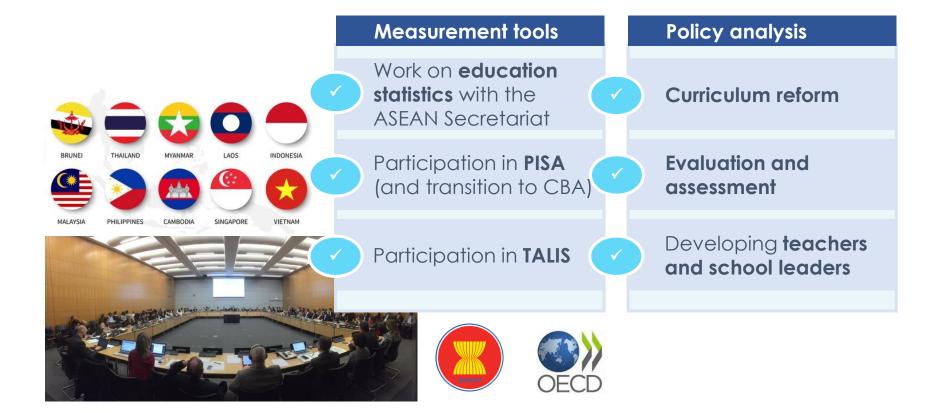
## People outside firms

- Unemployed: Government. Funding for unemployment benefits, used for training?
- People at high risk of losing their jobs: firms or Government?
- People who want to change jobs
- Gig economy

## Some governance challenges

- New forms of work: fewer taxes raised
- Ageing societies: higher expenditure in health and pensions
- Decentralised information: less control
- Link between education and jobs weakened: the role of Governments risks been diminished
- Need to predict rapid changes in skills demands and respond to them

## Global co-operation can make the difference



## Thank you

## Find out more about our work at www.oecd.org/pisa

- All publications
- The complete micro-level database

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