



Building Institutional Capacities to prepare for recovery and reconstruction in Yemen

Building Institutional capacities
Capacity-building programmes 1
25-28 January 2021 via Zoom



Summary

In the framework of the MENA-OECD Governance programme, the OECD is supporting the government of Yemen with its project funded by the G7 Deauville Partnership – MENA Transition fund, “Building Institutional Capacities to prepare for reconstruction in Yemen”.

The Project, implemented by the Islamic Development Bank (IsDB) and the Organisation for Economic Cooperation and Development (OECD), supports the Government of Yemen (GoY) in building institutional capacities at the central and local level. It aims to design and implement policies that will provide a framework for delivering basic public services in a coordinated manner. By working on these inter-related priority areas, the Project will help the Government in post-conflict Yemen to deliver local services and prepare for recovery and reconstruction.

The Project seeks to mainstream and implement the National Dialogue Conference Outcomes through the development of the required institutional framework and capacities that will contribute in state rebuilding efforts in post-conflict Yemen. The driving principles for such a framework are coordination at the central and local levels, voice and accountability, and empowerment of regions.

The training curriculum was designed based on a participatory approach through continuous discussions with the partners. It was designed to build the capacity of mid-senior managers to form a task force within the central government on modern techniques of good governance and coordination mechanisms delivering basic public services and voice and oversight mechanisms. The design also considered the application of good governance in areas of conflict; thus, case studies presented ranged from best practices in stabilized countries to cases of fragile states under conflicting conditions. Moreover, the training includes application on the Yemeni context; where participants will develop policies and principles for good governance in Yemen.

Training Schedule

Day	Subject/ Objectives	Activities	Time
Day1 <i>Dr Luna Shamieh, training expert in governance and conflict zones</i>	Opening remarks	- <i>HE Minister of Planning and International Cooperation Dr Waed Bazib</i> - <i>Dr Miriam Allam, Head of the MENA-OECD Governance Programme</i>	10.30 – 11.00
	Introduction	- <i>Dr Mohamed Alhawri, Vice-minister of Planning and International Cooperation</i> - <i>Amr Soliman, Policy Analyst – Yemen Projects manager, MENA-OECD Governance Programme</i>	11.00 – 11.20
	Leveling expectations		
	Icebreaking activity	Individual work to identify perspectives of participants around GG.	
	Defining Governance and Good Governance	Participants will define governance and good governance through a group of pictures. Presentation of good governance.	11.20 – 11.40
	Elements and principles of good governance	Participants will identify best practices in different regional and international cases Presentation of elements and principles of good governance.	11.40 – 12.10
	Relationship between good governance and sustainable development goals	Brainstorming amongst the group Presentation of the relationship between good governance and sustainable development goals.	12.10 – 12.30
	Key players in good governance	Brainstorming amongst the group Presentation around key players in GG.	12.30 – 12.50
	Coffee break		12.50 – 13.10
	OECD criteria for good governance	Participants will analyze OECD good governance criteria Presentation of OECD good governance criteria	13.10 – 13.40
	Regional and International context specific good governance criteria	Participants will link different good governance initiatives to the OECD criteria Brainstorming	13.40 – 14.30
Developing Reform Plans through analysis of good governance criteria.	Participants will analyze the reform process of local governance in PA following the good governance analysis	14.30 – 14.50	
Applicability to the Yemeni Context	Brainstorming session	14.50 – 15.20	

	Evaluation and Revision of the day		15.20 - 15.30
Day 2 <i>Dr Eya Jrad, training expert in governance and conflict zones</i>	Introduction to good governance and conflict	Brainstorming session	10.30 – 10.45
	Empowering the public sector when in conflict	Analysis of case study “Kwamashu – South Africa” Participants will identify lessons learnt	10.45 – 11.20
	Providing public services under conflict	Analysis of case study “Providing food in Libya” Participants will identify lessons learnt	11.20 – 11.55
	Rule of Law in fragile states under conflict	Analysis of case study “organizational structure and local governance in Afghanistan” Participants will identify lessons learnt	11.55 – 12.30
	Coffee break		12.30 – 12.50
	Good governance framework in Yemen	Presentation Brainstorming with participants about applicability	12.50 – 13.00
	Transparency matrix	Participants apply the transparency matrix Group discussion	13.00 – 13.30
	Ethics and behavior of public servants	Brainstorming Video analysis General discussion amongst the group	13.30 – 14.00
Code of ethics	Presentation Analysis of case study “Code of ethics for public servants in PA”	14.00 – 14.20	
Applicability to the Yemeni Context	Participants will develop code of ethics Brainstorming session	14.20 – 14.50	
	Evaluation and Revision of the day		14.50 - 15.00
Day 3 <i>Dr Nihal El-Meghrabel, training expert in planning, local governance and public services</i>	Introduction about public services	Brainstorming participants definition of public service Presentation about public services	10.30 – 11.10
	Governance of public services	Brainstorming participants perception of public services governance Analysis of case study “Public services governance in Iraq” Presentation about public services governance	11.10 – 11.50
	Analysis of Public Governance in Yemen	Brainstorming participants perception of public services governance in Yemen Presentation about possible evaluation criteria for public services in Yemen	11.50 – 12.30
	Coffee break		12.30 – 12.50
	Relationship between local governance and local administration and	Brainstorming concepts and terminologies Presentation	12.50 – 13.30

	sustainable development		
	Local development and local government	Analysis of case study “local governance in PA”	13.30 – 14.10
	Local Governance in Yemen	Brainstorming session Applicability and scenarios	14.10 – 14.50
	Evaluation and Revision of the day		14.50 - 15.00
Day 4 <i>All experts</i>	TOT Module: Communication and presentation skills	Short story game Analysis of Jo-Hari Window General discussions	10.30 – 11.00
	Communicating and asking questions	“know the object” game General discussions Presentation around communication and raising questions	11.00 – 11.30
	Application of Good Governance in Yemen	Individual presentations General discussions	11.30 – 14.30
	Closing remarks:	-Dr Mohamed Alhawri, Vice minister of Planning and International Cooperation - Amr Soliman, Policy Analyst – Project Manager for Yemen – MENA-OECD Governance programme	14.30 – 15.00

CONTACT

Amr Soliman, Policy Analyst, Projects manager for Yemen | amr.soliman@oecd.org

Jean-Jacques Hible, Policy Analyst | jean-jacques.hible@oecd.org

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