



Public procurement as part of public financial management performance: The example of Canada



Public Procurement Principle: **Evaluation**



Procurement Stage: **Post-award**



Audience: **Policy maker, Procuring entity**

Description

Public procurement performance is reviewed and analysed in various ways. The two main ways are:

Departmental expenditure plans

Departmental expenditure plans consist of two documents: Departmental Plans (DP) and Departmental Results Reports (DRR). DPs are expenditure plans for each appropriated department and agency (excluding crown corporations). They describe departmental priorities, strategic outcomes, programmes, expected results and associated resource requirements. DRRs are individual department and agency accounts of actual performance against the plans, priorities and expected results set out in their respective past DPs. DPs and DRRs are tabled in Parliament and inform parliamentarians of the results achieved by government organisations. Performance indicators reported to Public Services and Procurement Canada (PSPC) in this regard include:

- overall level of federal departments' and agencies' (i.e. contracting authorities) satisfaction
- percentage of PSPC contracted value awarded through competitive processes
- cost of procurement services per CAD 100 of contracts awarded by PSPC annually

Management Accountability Framework (MAF)

The MAF is a framework for management excellence, accompanied by an annual assessment of management practices and performance in most departments and agencies of the government of Canada. The MAF is a key tool of oversight that is used by the Treasury Board of Canada Secretariat (TBS) to help ensure that federal departments and agencies are well managed and accountable, and that resources are allocated to achieve results. The MAF establishes expectations for sound public sector management practices and performance. One area of assessment is the “Management of Acquired Services and Assets”, which includes procurement.

Source: OECD (2019), [Reforming Public Procurement: Progress in Implementing the 2015 OECD Recommendation](#), OECD Publishing, Paris

