

## Country case: The Project Initiation Routemap in the UK

### Description

The Project Initiation Routemap is a product of the UK Government that arose from working collaboratively with industry and the University of Leeds. It is an aid to strategic decision making and supports the alignment of the sponsor and client capabilities to meet the degree of challenge during initiation and delivery of a project. It provides an objective and structured approach to project initiation, founded on a set of assessment tools.

The governance module of the routemap provides the key questions that project leaders should ask themselves when defining and reviewing the governance framework:

- Does the governance framework cover concerns identified in a complexity-capability assessment?
- Does it formalise which parties are accountable for what?
- Does it ensure people have sufficient authority to discharge their accountabilities?
- Does it enable effective decisions to be made (*i.e.* decisions that will stick)?
- Does it enable efficient decisions to be made (*i.e.* decision routes that are not overly burdensome)?
- Does it give stakeholders confidence in project delivery?
- Does it ensure risk is allocated to participating organisations aligned with their ability and willingness to own the risks?.

Source: OECD (2015), [Effective Delivery of Large Infrastructure Projects: The Case of the New International Airport of Mexico City](#), OECD Publishing, Paris.

Public Procurement  
Principle: **Capacity,  
Evaluation**

Procurement Stage:  
**Pre-tendering**

Audience: **Procuring Entity,  
Private Sector**